



COLLEGE OF FAMILY PHYSICIANS SINGAPORE

Annual Report 2020 - 2021



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COLLEGE’S MISSION

- 1) To advance the Art and Science of Medicine
- 2) To discuss Medical and Scientific problems
- 3) To assist in providing post-graduate study courses for family physicians, and to encourage and assist practising family physicians in participating in such training
- 4) To arrange for and/or provide instruction by members of the College or other persons for undergraduate or postgraduate students in family practice
- 5) To promote and maintain high standards of family practice of Medicine
- 6) To encourage and assist young men and women in preparing, qualifying and establishing themselves in family practice
- 7) To preserve the right of the family physician to engage in the practice of Family Medicine, including engaging in medical and surgical procedures, for which he is qualified by training and experience
- 8) To provide, endow or support scholarships, lectureships, readerships, and professorships in subjects appertaining to or associated with family practice
- 9) To give, grant, issue or bestow diplomas, certificates and other tokens and distinctions in recognition of proficiency or attainment in family practice or in any subject cognate to family practice; any such tokens or distinctions may be awarded upon examination or thesis or honoris causa.
- 10) The College may acquire by purchase, hire, lease, or grant, or sell any movable or immovable properties in furtherance of the objects of the College
- 11) To receive, borrow or invest money for any of the objects of the College
- 12) To do all such things as are incidental or conducive to the attainment of the foregoing objects or any of them

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

CORPORATE INFORMATION

COLLEGE OF FAMILY PHYSICIANS SINGAPORE is registered with the Registry of Societies. (UEN: S71SS0039J)

College of Medicine Building, 16 College Road #01-02 Singapore 169854

GST Registration Number: M90367025C

Members of the 27th Council (2019-2021)

President	: Adj Assoc Prof Tan Tze Lee
Vice President	: Dr Wong Tien Hua
Censor-in-Chief	: Dr Paul Goh Soo Chye
Honorary Secretary	: Dr S Suraj Kumar
Honorary Treasurer	: Dr Xu Bang Yu
Honorary Assistant Secretary	: Dr Lim Hui Ling
Honorary Assistant Treasurer	: Dr Lim Ang Tee
Honorary Editor	: Cl. Assoc. Prof Low Lian Leng
Council Members	: Dr Chua Lee Lea Im Elaine
	: Dr Fok Wai Yee Rose
	: Dr Koong Ying Leng Agnes
	: Dr Lim Lee Kiang Julian
	: Dr Seah Ee-Jin Darren
	: Dr Tan Hsien Yung David
	: Dr Tan Wei Beng
	: Dr Wee Wei Chieh Nelson

Board of Censors

Censor-in-Chief	: Dr Paul Goh Soo Chye
Censors	: Dr Chng Shih Kiat
	: Dr Kwan Yew Seng

Institute of Family Medicine

Chairman	: A/Prof Goh Lee Gan
Members	: Clinical Asst Prof Low Sher Guan Luke
	: Dr Pang Sze Kang Jonathan
	: Dr S Suraj Kumar
	: Dr Wong Tien Hua

College Secretariat

Executive Director	: Dr Pang Sze Kang Jonathan
Assistant General Manager	: Ms Jennifer Lau
Assistant Manager	: Ms Anica Goh
	: Ms Patricia Cheok
Senior Executive	: Mr Joel Woo
Accounts & Membership Executive	: Mr Choo Guorong
Professional Development & Programmes	: Mr Chester Kwan
Executive	: Ms Zhang Qiyin
Events Executive	: Ms Soh Jin Fen
Administrative Executive	: Ms Emily Ng

Finance and Governance Committee

Chairman	: Dr Wong Tien Hua
Members	: Dr Xu Bang Yu : Dr Lim Ang Tee : Dr Lim Hui Ling
Ex-Officio	: Adj Assoc Prof Tan Tze Lee : Dr S Suraj Kumar

Administration and Human Resources Committee

Chairman	: Dr S Suraj Kumar
Members	: Dr Tham Tat Yean : Dr Pang Sze Kang Jonathan : Dr Tan Hsien Yung David
Ex-Officio	: Adj Assoc Prof Tan Tze Lee : Dr Wong Tien Hua

Publications Committee

The Singapore Family Physician Journal

Honorary Editor	: Clinical Assoc. Prof Low Lian Leng
Associate Hon Editor(s)	: Clinical Asst Prof Low Sher Guan Luke : Dr Xu Bang Yu
Editorial Advisor	: Prof Wilfred Peh
Editorial Consultant	: A/Prof Goh Lee Gan
Editorial Executive	: Mr Chester Kwan

The College Mirror

Chief Editor	: Clinical Asst Prof Low Sher Guan Luke
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Team A

Editor	: Dr Fok Wai Yee Rose
Members	: Dr Ng Chee Lian Lawrence : Dr Tan Eng Chun : Dr Tan Li Wen Terence : Dr Wong Tien Hua

Team B

Editor	: Dr Lim Khong Jin Michael
Members	: Dr Aziz Noordin : Dr Cheah Ming Hann : Dr Ding Si Yan : Dr Hong Yinghui Lois : Dr Koh Jan Ming Ian : Dr Low Cheng Hong Charity : Dr Lye Tong Fong Alfred : Dr Ng Li Ling : Dr Tan Kee Tung

Team C

Editor	: Clinical Asst Prof Low Sher Guan Luke
Members	: Dr Yuen Sok Wei Julia

Advisors	: A/Prof Goh Lee Gan : Dr Lim Hui Ling : Dr S Suraj Kumar : Adj Assoc Prof Tan Tze Lee
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Honorary Legal Advisors

Mr Maurice Cheong
Mr Lek Siang Pheng

Auditors

Lo Hock Ling & Co

PRESIDENT'S MESSAGE 2021



2021 marks the 50th anniversary of the College of Family Physicians Singapore, the vision of a group of determined general practitioners seeking to advance the practice of Family Medicine.

Over the past 50 years, the College developed postgraduate programmes to address the need of our family doctors. Through education and advocacy, our family physicians have been trained and empowered to provide the best care for our patients.

Our trained family doctors can now be found serving in various settings, in primary care, in community hospitals and even in general hospitals. Many are in leadership positions in our healthcare system, and all have played crucial roles in our fight against the COVID-19 pandemic, providing surveillance, early detection and timely treatment.

To commemorate our 50th anniversary, we worked closely with SingPost on a series of stamps that showcase the achievements and contributions of our family doctors in Singapore. This series of 6 stamps depict our family doctors in various settings, be it in acute medical, chronic disease management, health promotion, community hospital care, pandemic response and medical education and research. We are indeed proud of our achievements over the past 50 years, and look forward to making even greater contributions to our healthcare services.

Work of the 27th Council (2019-2021)

The 27th Council has now completed its second year of office. Much has been achieved and we look forward to many more initiatives in the near future for the advancement of Family Medicine. The report of the work done is presented in this annual report. 2021 being an election year will see the election of the 28th Council.

We are now in our second year since the start of the COVID-19 pandemic. The College and its members have had their fair share of challenges. The College Council has been at the forefront of many of our national initiatives, fulfilling key roles in keeping our health system running optimally. Despite the demands of current healthcare challenges, our 50th anniversary presents an opportune moment to showcase the achievements and contributions of family doctors in Singapore, in this case with a series of First Day Cover stamps that was launched on 30th June 2021. We wish to thank SingPost for this beautiful set of stamps which depicts the many faces of Family Medicine in Singapore today.

Our Council members and dedicated volunteers continue to provide invaluable Primary Care perspectives in many initiatives and committees. The College has committed to representing the interests of the family physicians and GPs, and I am especially proud of the 27th Council, and humbled to have the privilege to serve with them.

Membership

The membership of the College as of 31st March 2021 is 2624, increased from 2534 in 2020. This steady increase in membership is encouraging, and gives us confidence to represent and promote the primary care community.

15 new Fellows were admitted in 2020, taking the total of Fellows to 210. We now have 362 Collegiate members, an addition of 21. GDFM holders now stand at 1463, with 137 passing in 2020. The College will continue to train and support our family physicians in their training through our various programmes in Family Medicine.

Assets

College continues to be in good financial standing. However, as a not-for-profit organisation that does not receive any government funding, prudent financial management is essential to ensure that the College has the resources to continue its activities, and to advance the practice of Family Medicine.

Courses conducted

The GDFM, MMed(FM) College Programme and Fellowship of the College of Family Physicians Singapore (By Assessment) (FCFPS) continue to do well. The curriculum and delivery of these programmes have been constantly reviewed and improved over the years. The team successfully implemented distance learning by webinars in spite of the challenges posed by the pandemic. As our healthcare care system evolves at an ever-increasing rate, the College has likewise had to evolve and improve our courses to better meet the needs of our trainees and doctors.

Partnerships

The 3 medical professional bodies (PBs), the College, the Singapore Medical Association and the Academy of Medicine Singapore, continue to work closely on various projects affecting healthcare in Singapore.

The College has an excellent working relationship with the Ministry of Health. We work closely with the various divisions of the Ministry of Health (MOH), such as the Primary and Community Care Division, the Agency for Care Effectiveness and the Agency for Integrated Care, as well as the Singapore Medical Council, on various projects involving Family Medicine issues. The College is privileged to be able to contribute, and glad for the enhanced role Primary Care has in the health of our nation.

Our 27th Council Members have worked tirelessly for you and the fraternity. Our academic faculty have also served selflessly in teaching and mentoring in our training programmes. Their commitment and dedication makes us very proud indeed, well done!

The very hardworking and efficient Secretariat is to be commended for their service to the College. Their dedication and sacrifice has enabled the College to fulfill its role and run its programmes well even during these challenging times.

Finally, a special word of thanks to all our members for the many contributions they have made for Family Medicine!

Adj Assoc Prof Tan Tze Lee

President, 27th Council (2019-2021)
College of Family Physicians Singapore

REPORT OF THE 27TH COUNCIL (2019 - 2021)

FOR THE PERIOD 1 APRIL 2020 – 31 MARCH 2021

CONTINUING PROFESSIONAL DEVELOPMENT / MEDICAL EDUCATION PROGRAMMES AND COURSES

The College continues to promote Continuing Professional Development (CPD) and Continuing Medical Education (CME) through the following:

- Family Medicine Modular Course
- Family Practice Skills Course
- MMed (Family Medicine) College Programme
- Collegiate Membership Programme
- Fellowship Programme

The Institute of Family Medicine (IFM), an organ within the College, plays a significant role in developing the contents and syllabi of these programmes and courses.

Despite the challenges posed by the COVID-19 pandemic, the College continued to remain functional and delivered its programmes and courses throughout 2020 - 2021 using online based platforms with minimal disruptions to the administrative and operational processes.

During the year the IFM reviewed, updated and edited the notes as well as their e-learning components for Modules 8, 1, 2 and 3 of the Family Medicine Modular Course to make them more relevant and user-friendly to the course participants.

The Family Medicine Modular Course consists of 8 modules of knowledge acquisition and is a requirement for doctors who are preparing for the Graduate Diploma in Family Medicine (GDFM) Programme and the Master of Medicine (Family Medicine) College Programme. Each year, four modules are covered.

For the year April 2020 - March 2021, there were 161 trainees registered in the GDFM course, 35 trainees in the MMed(FM) College Programme and 26 trainees in the Fellowship [FCFP(S)] programme.

Family Practice Skills Course (FPSC)

During this financial year, the College conducted 7 Family Practice Skills Courses.

Table 1: Participation at Continuing Medical Education Activities (April 2020 - March 2021)

Event Title	No. of Doctors Passed / Attended		
	Distance Learning	Seminar / Workshop 1	Seminar / Workshop 2
FPSC 85: Childhood Development Screening	Passed: 501	Seminar 1: 1159 Workshop 1: 1175	Seminar 2: 1050 Workshop 2: 1109
FPSC 86: Contemporary Type 2 Diabetes Management – What's New? (1 Day)	Passed: 343	Seminar 1: 425 Workshop 1: 452	— —
FPSC 87: Person Centred Diabetes Care and Meal Planning for the Older Person (1 Day)	Passed: 264	Seminar 1: 399 Workshop 1: 383	— —

GDFM Enhancement Programme (FPSC 89): Chronic Disease Management 2021 Update	Passed: 314	Seminar 1: 398 Workshop 1: 401	Seminar 2: 350 Workshop 2: 366
GDFM Enhancement Programme (FPSC 90): Geriatric Care 2021 Update	Remarks: MCQs result will only be reflected after the deadline, 18th May 2021	Seminar 1: 362 Workshop 1: 383	Seminar 2: 328 Workshop 2: 353
FPSC 91: Osteoporosis A Growing Primary Care Concern (1 Day)	Remarks: MCQs result will only be reflected after the deadline, 25th May 2021	Seminar 1: 319 Workshop 1: 336	— —
GDFM Enhancement Programme (FPSC 92): Mental Health 2021 Update	Remarks: MCQs result will only be reflected after the deadline, 8th June 2021	Seminar 1: 328 Workshop 1: 350	Seminar 2: 301 Workshop 2: 322

The components of a skills course traditionally include one or more of the following:

1. Distance Learning with verification (6 CME points upon attaining minimum pass grade of 60% in online MCQ Assessment)
2. Seminars (2 CME points per seminar)
3. Workshops (1 CME point per workshop)
4. Small group activities including clinical attachments, tutorials, ward-rounds (for some courses)
5. Assessments which can be written, oral, demonstration and/or clinical (for some courses)

A typical FPSC template is a course with six units of distance learning with 30 MCQs test, conducted in two seminars, and also workshops conducted over two afternoon sessions typically, one on Saturday afternoon and one on Sunday afternoon. Due to the pandemic, the entire skills course activities have been conducted as webinars.

Continuing Medical Education Webinar

Table 2: Participation in Continuing Medical Education Webinars (April 2020 - March 2021)

No. of Doctors Attended	
Event Title	Seminar
Management of COVID-19 and Chronic Respiratory Conditions (Asthma/COPD) – Are these patients at a greater risk?	Seminar : 723
Resilience in Times of COVID-19	Seminar 1: 136 Seminar 2: 100 Seminar 3: 86 Seminar 4: 119
Beat the Asthma Blues	Seminar : 734
Osteoporosis: A Growing Primary Care Concern	Seminar : 729
COVID-19 Resilience 2	Seminar 1: 140 Seminar 2: 106 Seminar 3: 91 Seminar 4: 126
Not All Flu Vaccines Are The Same	Seminar : 99
Key Points from ACG Asthma Guidelines	Seminar : 115
2020 ESC guideline update	Seminar : 82

E-Learning

The E-Learning programme has always been a significant part of the GDFM training programme since 2003 consisting of therapeutic notes, case scenarios, assessment by MCQs and a case review.

With the COVID-19 situation, the entire GDFM programme was conducted on-line including the workshops and the tutorials in 2020, which is still ongoing in 2021. The MMed(FM) and Fellowship programmes were also similarly switched to on-line teaching and training.

As we, hopefully emerge from the pandemic, the programmes are now moving towards hybrid sessions which are a combination of limited face to face interactions and online teaching, with a view to eventual full face to face sessions where appropriate, albeit with suitable social distancing measures.

Accreditation of core CME points

The College is represented by Adj Assoc Prof Tan Tze Lee in the Singapore Medical Council (SMC) CME Co-ordinating Committee. The College works closely with the SMC to ensure that the quality of the CME events is acceptable. It continues to advise SMC on the accreditation of core Family Medicine CME events through its panel of Family Medicine (FM) CME advisors appointed by the College.

Table 2: Overview of CME Applications Received in Year 2020 (Category 1B)

For Year 2020													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
CORE	45	43	27	7	27	17	30	40	33	59	37	24	389
NON CORE	-	-	-	-	-	-	-	-	-	-	-	-	-
REJECT	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Application	45	43	27	7	27	17	30	40	33	59	37	24	389

FM CME Assessors Board (2019-2021)

Chairman: Dr Loke Kam Weng

Members: Adj Assoc Prof Tan Tze Lee
Dr Pang Sze Kang Jonathan
Dr Tham Tat Yean
Dr Tan Hsien Yung David
Dr Tay Ee Guan
Dr Tan Kok Heng Adrian

Panel of FM CME Advisors (2019-2021)

- | | | |
|--|--------------------------------------|--------------------------------|
| 1. A/Prof Goh Lee Gan | 17. Dr Keith Tsou Yu Kei | 34. Dr Rukshini Puvanendran |
| 2. A/Prof Lim Lean Huat | 18. Dr Koh Wee Boon Kelvin | 35. Dr Seah Ee-Jin Darren |
| 3. A/Prof Tan Boon Yeow | 19. Dr Kurup Bina | 36. Dr Siaw Tung Yeng |
| 4. Dr Ang Seng Bin | 20. Dr Kwong Kum Hoong | 37. Dr Sim Kok Ping |
| 5. Dr Chan Teng Mui Tammy | 21. Dr Lam Chih Chiang Benjamin | 38. Dr Tan Kim Kiat |
| 6. Dr Chew Sze Mun | 22. Dr Lee Meng Kam Richard | 39. Dr Tan Kok Heng Adrian |
| 7. Dr Chia Tee Hien | 23. Dr Lim Ang Tee | 40. Dr Tan Kok Leong |
| 8. Dr Chng Shih Kiat | 24. Dr Loh Wee Tiong Alfred | 41. Dr Tang Wern Ee |
| 9. Dr Chung Wai Hoong Irwin
Clement Alphonsus | 25. Dr Loh Weng Keong Victor | 42. Dr Tay Wei Yi |
| 10. Dr Doraisamy Gowri | 26. Clinical Asst Prof Low Sher Guan | 43. Dr Tham Tat Yean |
| 11. Dr Eng Soo Kiang | 27. Cl. Assoc Prof Low Lian Leng | 44. Dr Thng Lip Mong Barry |
| 12. Dr Goh Lay Hoon | 28. Dr Moey Kirm Seng Peter | 45. Dr Wong Teck Yee |
| 13. Dr Ho Chih Wei Sally | 29. Dr Michael Wong Tack Keong | 46. Dr Wong Tien Hua |
| 14. Dr How Choon How | 30. Dr Ng Joo Ming Matthew | 47. Dr Xu Bangyu |
| 15. Dr Jocelyn Koh | 31. Dr Ng Lee Beng | 48. Dr Yap Soo Kor Jason |
| 16. Dr Kalaimamani Kanagasabai | 32. Dr Ngeow Colin | 49. Dr Yeo Kwee Kee Anne |
| | 33. Dr Ong Cong Wei Alvin | 50. Dr Yeo Cheng Hsun Jonathan |

The Approved Training Centres (ATC) for Family Medicine are:

1. SingHealth Polyclinics
2. St Luke's Hospital
3. National Healthcare Group Polyclinics (NHGP)
4. Sengkang Community Hospital
5. Raffles Hospital
6. NUHS Family Medicine Division
7. National University Polyclinics
8. Changi General Hospital, Care and Health Integration
9. Department of Continuing & Community Care (TTSH)
10. Jurong Community Hospital

COLLEGE MIRROR

2020 has been a good year for the College Mirror and we have continued the good progress from previous years.

The editorial teams have continued to function as 3 sub-editor teams with very dedicated and hardworking individuals who are all essentially volunteers. The COVID-19 pandemic has changed the way the teams have had to work, but we are pleased to report that the quality of the CM has been very well maintained and all issues have continued to be well received and read.

SIGNIFICANT COLLEGE EVENTS

Annual General Meeting 2020

The College AGM was held on 25 July 2020 via Zoom. The minutes have been circulated.

Cancelled events

The World Family Doctor Day Dinner, the College Commencement Ceremony, and the Convocation Ceremony were not held due to the COVID-19 restrictions.

CFPS HOLDINGS PTE LTD

A property at 31 Neil Road Singapore 088819 was acquired on 7 November 2015. The three trustees of CFPS Holdings who continue to serve with distinction are:

1. Dr James Chang Ming Yu
2. Dr Cheng Heng Lee
3. Dr Vaswani Moti Hassaram

ACKNOWLEDGEMENTS

The 27th Council deeply appreciates and is grateful for the collaboration, support and sponsorship extended towards the College by:

- GSK Singapore
- AstraZenca Singapore
- Amgen Singapore

The Council also acknowledges with deep appreciation for the invaluable advice and assistance rendered by our:

- Panel of Honorary Legal Advisors:
 - o Mr Maurice Cheong
 - o Mr Lek Siang Pheng
- Auditors: Lo Hock Ling & Co

GENERAL

All that the College has achieved in the past year, and the challenges it has to overcome, could not have been possible without the many willing hands and selfless sacrifices of the following individuals whom we are not able to name individually:

- Our tutors and trainers
- Examiners
- Editorial board members of our various publications
- Members of the various committees
- CME assessors and advisors
- Specialist colleagues

We would also like to especially acknowledge the hard work and dedication of the Secretariat, who have risen to the many challenges faced by them and have continued to go about their work in a quiet and efficient manner during these difficult times.

Dr S Suraj Kumar
Honorary Secretary
27th Council (2019 - 2021)
College of Family Physicians Singapore

REPORT OF THE BOARD OF CENSORS

1 APRIL 2020 - 31 MARCH 2021



Censor-in-Chief : Dr Paul Goh Soo Chye
Censors : Dr Chng Shih Kiat
: Dr Kwan Yew Seng

INTRODUCTION

The College academic programmes continue to be well subscribed with increasing number of trainees especially for the Masters of Medicine (FM) and the Fellowship of the College of Family Physicians programmes.

MEMBERSHIP

Membership of our College now stands at **2,624** members as of 31 March 2021 compared to 2,534 members in the previous year. The distribution by grade of membership for the last two years is also shown below:

Membership Category	2019	2020	2021
Honorary Members	11	11	11
Fellows	141	152	155
Fellows (Life)	31	31	32
Collegiate Members	117	121	117
Collegiate (Life)	64	66	66
Ordinary Members	1222	1162	1259
Ordinary (Life)	207	209	220
Associate Members	607	780	762
Associate (Life)	0	0	0
Overseas Members	0	0	0
Overseas (Life)	2	2	2
Total	2402	2534	2624

ENROLMENT FIGURES FOR ACADEMIC PROGRAMMES

The enrolment figures for the academic programmes in 2020-2021 are as follow:

GDFM	MMed(FM) College Programme	FCFP(S)
161	35	26

COMMENCEMENT OF THE ACADEMIC YEAR

The Commencement of the academic year for 2021 will take place via Zoom on 31 July 2021.

GRADUATE DIPLOMA OF FAMILY MEDICINE (GDFM)

The Graduate Diploma in Family Medicine (GDFM) is a vocational training certification for primary care doctors. The aim of this 2-year part-time trainee programme is to train primary care doctors to practise Family Medicine at an enhanced level to meet the needs of the child, the adolescent, the adult and the elderly. The course emphasises on basic clinical, diagnostic and management skills essential to general practice.

The programme is planned to accommodate the busy doctor's schedule as almost all courses that require in-person attendance are conducted outside regular office hours. The course consists of the following:

- 8 modules of Family Medicine Modular Course (FMMC) with each comprising of 4 workshops, 1 tutorial, online case studies and multiple choice assessments
- 3 Practice Management Courses and 1 elective Family Practice Skills Course

The examination is conducted by Division of Graduate Medical Studies (DGMS), National University of Singapore (NUS). The standard set is a pass in all three segments:

- Written paper I - Applied Knowledge Test: 100 MCQ questions (2 hours)
- Written Paper II - Key Features Problems (KFP): 10 questions (1 hour)
- Skills Assessment in the Objective Structured Clinical Examination (OSCE) - 10 stations of 11 minutes each, comprising 3 minutes for reading and 8 minutes for assessment (2 hours)

The GDFM(NUS) is a title or qualification approved by the Singapore Medical Council for display by Registered Medical Practitioners.

The 18th GDFM Examination was held on 23 Dec 2020 for the written papers and 9 Jan, 10 Jan & 16 Jan 2021 for the OSCE. A total of 137 of the 219 candidates passed, giving a passing rate of 62.5% for the GDFM Examination 2020.

The following candidates passed the GDFM Examination 2020:

1. Adnaan Bin Sallim	39. Gonyamalimage Shashendra Ravinath Aponso
2. Adrian Chua Leong Aik	40. Gu Tianyu Gary
3. Adrian Low Sum Jing	41. Habeeb Shakila Banu
4. Ami Nagashima	42. Hay Aik Siew, Robyn (Xia Yixiu)
5. Andy Lasmono	43. Huang Lu
6. Ben Lee Yijing	44. Jade Ting Jiatgee
7. Chai Hui Min	45. Janis Lioh Kee Ying
8. Chan Huai Xing	46. Jihan Tan Binti Mohd Amin
9. Chan Yak Leong, Darren (Chen Riliang)	47. Josephine Lo E-Lan (Josephine Lao Yilan)
10. Cheng Wen Li (Zhong Wenli)	48. Jung Se Ji
11. Cheng Yu-Ching	49. Kaliyaperumal Kavitha
12. Chia De Yuan Daryl (Xie Deyuan Daryl)	50. Khang Hock Siang
13. Chin Kher Young	51. Khoo Qinxin Shimona (Qiu Qinxin Shimona)
14. Chin Kok Ping	52. Koh Kar Wee (Xu Jiawei)
15. Chin Rachel	53. Koh Zhi Sheng, Darren
16. Chin You Chuen	54. Kuang Silin
17. Chong Kwok Chin	55. Kum Jia Hui, Charis
18. Chong Wen Yu (Zhang Wenyu)	56. Lasantha Shyamali Liyanage
19. Chong Wu Siew, Louis (Zhang Wuxiu)	57. Lau Jason Ching Ting
20. Chong Zeng Rong, Samuel (Zhong Zengrong)	58. Lee Kin Chern
21. Choo Chin Foo, Denyna (Zhu Zhengfu)	59. Lee Li Ling, Magdalene
22. Choong Pei Jing	60. Lee Wen Yi
23. Chow Yong Sheng	61. Lee Yin Fei (Li Yingfei)
24. Chua Chia Sheen	62. Leong Wai Siang (Liang Weixiang)
25. Daniel Tan Ke Bin	63. Leow Chee Yong
26. Daniel Ting Hsin An	64. Leow Yao Guang
27. D'Cotta Whitney Renee	65. Li Kexin
28. Deng Zhaolong	66. Li Weiyang, Eugene
29. Dheeraj Prem Khiatani	67. Liew Siew Lee
30. Eik Jia Hui	68. Liew Wei Chee
31. Esther Geraldyn Yap Hui Hwa	69. Lim Shi Wei
32. Fernando Hettiyakandage Ajantha Anuruddha	70. Lim Wei Xiang
33. Foo Yun Fen, Michelle (Fu Yunfen)	71. Lim Wenrui, Rachel
34. Fu Xiaojia	72. Lim Yu Jin, Jordan
35. Gemma Therese Law Wen Min	73. Lo Hoi Ki Angela
36. Girider Ikshuvanam S/O Swaminathan	74. Loh Zhang-Wei, Max
37. Goh Jun Heng	75. Loke Choy Yin
38. Goh Kang Hao (Wu Kanghao)	76. Lum Huey Chah

77.	Lum Wei Ming, Vincent (Lin Weiming, Vincent)	108.	Suzie K Teo
78.	Lum Ying Hui	109.	Tai Yee Shyn
79.	Luo Xinjie, Samuel	110.	Tan Ai Lin, Geraldine
80.	Lye Yik Fan	111.	Tan Chong Yew (Chen Zhongyou)
81.	Ma Yu	112.	Tan Ee Chong
82.	Mak Wai Keong	113.	Tan Jia Qi Chelsea (Chen Jiaqi)
83.	Melissa Michael Soh	114.	Tan Shu Zhen (Chen Shuzhen)
84.	Murshitha Shereen Binte Sayed Majunoon	115.	Tan Su Fei, Sophie
85.	Nadhirah Binte Alwi	116.	Tan Xin Yu
86.	Nor Hayati Binti Hassan	117.	Tan Yean Choon Thaddaeus
87.	Norjihan Binte Kamaldin	118.	Tay Xin Ying
88.	Oh Kian Min	119.	Tee John Ee
89.	Olivia Ho Feng Hua	120.	Teh Soh Wen
90.	Ong Ming Wu, Warren (Weng Mingwu)	121.	Teoh Shin Ee
91.	Ong Nan Kai, Clyde (Weng Nankai)	122.	Tong Tong
92.	Ong Tze Wei Joshua	123.	Vaishnavi Radhakrishnan
93.	Penny Lee Qinyi	124.	Valerie Tan Huali
94.	Png Ziyun Owen (Fang Ziyun)	125.	Wang Tze Hui, Charlene
95.	Poon Hei Wan	126.	Wee Pang Ping
96.	Pow Siok Yen (Bao Xiyan)	127.	Wong Hue Ling
97.	Pramanick Angsumita	128.	Wong Kia Boon (Wang Jiawen)
98.	Samuel Ravi Choudhury	129.	Woo Lai Dan, Debbie (Hu Lidan)
99.	Seow Chze Kian	130.	Xu Xiaoye
100.	Sharon Tan Sze May	131.	Yang Guirong
101.	Sia Chen Han	132.	Yeang Ming Sheng
102.	Siti Aisyah Bte Mubarak Abdat	133.	Yong Jie Wei, Adriel
103.	Soh Cheng Sim	134.	Yong Yoke Kuen, Christine (Yang Yujuan)
104.	Soh Yu Feng	135.	Yuen Zhao Yi (Yuan Zhaoyi)
105.	Soo Jing Wei	136.	Zhao Ou
106.	Stella Poh Xiao Jun	137.	Zhao Runfeng
107.	Sum Hung Wen (Shen Hongwen)		

As of 31 March 2021, there were a total of **1463** doctors with GDFM qualification.

The Censors Board would like to thank the following tutors for their contributions:

Course Director

Dr Wong Tien Hua

Associate Programme Director

Dr Ng Chee Lian Lawrence

For 2018-2020 Intake

Tutors

1.	Dr Aljunied Shariffah Nadia	19.	Dr Koh Tse-Chung Kevin	37.	Dr Shah Mitesh
2.	Dr Bay Ee Lin Sharon	20.	Dr Koh Wee Boon Kelvin	38.	Dr Soh Hun Beng Lawrence
3.	Dr Cheah Ming Hann	21.	Dr Kung Jian Ming	39.	Dr Soh Yew Chye Albert
4.	Dr Chew Sze Mun	22.	Dr Lee Kwang How	40.	Dr Taiju Rangpa
5.	Dr Chiam Yih Hsing John	23.	Dr Leong Choon Kit	41.	Dr Tan Eng Chun
6.	Dr Choong Shangxian Derek	24.	Dr Lim Hui Ling	42.	Dr Tan Hwee Mian Jane
7.	Dr Chu Chun Hong	25.	Dr Lim Ivy	43.	Dr Tan Zhong Wei Mark
8.	Dr Chua Ying Xian	26.	Dr Lim Lee Kiang Julian	44.	Dr Tey Cheng Hwee
9.	Dr Chua Yu Cong Eugene	27.	Dr Lim Ziliang	45.	Dr Vasnwala Farhad Fakhruddin
10.	Dr Chung Wai Hoong Irwin	28.	Dr Lin Shijun Cheryl	46.	Dr Wee Wei Keong (New Lead)
11.	Dr Chung Wei Ping Clara	29.	Dr Loo Hui Voon	47.	Dr Wee Yi Mei Sabrina
12.	Dr Goh Kian Peng	30.	Dr Meykkumar S/O Meyappan	48.	Dr Wong Marn Yee Cindy
13.	Dr Ho Kin Yan	31.	Dr Moosa Aminath Shiwaza	49.	Dr Wong Tien Hua
14.	Dr Hwang Ern Huei Joel	32.	Dr Muhusin Aysha Reema	50.	Dr Yeap Youwen
15.	Dr Kang Chun-Yun Gary	33.	Dr Ngai Qian Yi (FCFP Trainee)	51.	Dr Yee Wen Jun Gabriel Gerard
16.	Dr Keong Kean Seng Gary	34.	Dr Ooi Chung Ping	52.	Dr Yeo Ying Ying Cindy
17.	Dr Kharbanda Manojkumar Amarlal	35.	Dr Phua Mei Fang	53.	Dr Yong Yan Zhen
18.	Dr Koh Kheng Keah Philip	36.	Dr Quek Si Min Ginny		

For 2019-2021 Intake

Tutors

1. Dr Baskaran Surendran
2. Dr Chan Yit Hoong William
3. Dr Chao Tar Liang Anthony
4. Dr Cheong Siew Meng (Zhang ShaoMing)
5. Dr Chiang Swee Kiat Clarence
6. Dr Chong Si Min Clarice
7. Dr Chong Wern Siew Christopher
8. Dr Choo Kay Wee
9. Dr Daniel Rufus
10. Dr Eng Soo Kiang
11. Dr Gupta Rajni
12. Dr Haidee Ngu
13. Dr Jasmine Lee Mei Gene
14. Dr Kee Kok Wai
15. Dr Koot David
16. Dr Kwek Sing Cheer
17. Dr Lee Meng Kam Richard
18. Dr Lim Fong Seng
19. Dr Loh Wai Leong Jeffrey
20. Dr Loke Kam Weng
21. Dr Low Wymin
22. Dr Ng Ming Yann Karen
23. Dr Ngeow Colin
24. Dr Pang Sze Kang Jonathan
25. Dr Poon Zhimin
26. Dr Seah Ee-Jin Darren
27. Dr See Qin Yong
28. Dr Shaik Mohamed Bin Mohamed Noor (FCFP)
29. Dr Shera Chaterji
30. Dr Siew Chee Weng
31. Dr Soh Feng Wei
32. Dr Subramaniam Surajkumar
33. Dr Tai Zu Huang
34. Dr Tan Chee Wei
35. Dr Tan Hsien Yung David
36. Dr Tan Hsu-Chen Andrea
37. Dr Tan Swee An Benjamin
38. Dr Thomas Santosh Lionel
39. Dr Vivek Bansal
40. Dr Wee Wei Chieh Nelson
41. Dr Wong Peng Yong, Andrew (Huang Peng Yang)
42. Dr Wong See Hong
43. Dr Yeo Cheng Hsun Jonathan
44. Dr Yeo Tian Seng Gilbert

MASTER OF MEDICINE (FAMILY MEDICINE) [MMed(FM)]

There are currently two programmes to prepare doctors for the MMed(FM) examinations.

Family Medicine Residency Programme

The Family Medicine Residency Programme aims to equip the resident with educational and clinical experiences in accordance with ACGME-I standards, which focuses on structured training and close supervision. The resident will undergo clinical rotations in the hospitals and polyclinics, call-back sessions and teaching sessions that combine foundation teaching, continuity clinics, skills workshops/ attachments and community medicine.

MMed(FM) College Programme

The programme is a structured training programme designed for mature practising family physicians in Singapore. The programme is jointly organised by the College of Family Physicians Singapore and the DGMS, NUS. This 22-month part-time course provides a comprehensive and structured training programme for doctors working in primary care who have passed the 8 modules of the Family Medicine Modular Course (FMMC) to prepare them to sit for the MMed(FM) examinations.

The course participants from both the Programmes sit for the same examination – namely, the MMed(FM) examination conducted by the DGMS, NUS.

This examination consists of:

- Written
 - 250 multiple-choice questions
- Clinical
 - Logbook-based viva assessment
 - Slides-based short answer questions
 - Clinical Skills Assessment Stations

The 30th Master of Medicine (Family Medicine) Examination was held on 11 July 2020 (Written), 15, 31 October, 2, 6 and 7 November 2020 (Clinical). Of the 95 candidates who sat for the examination, 73 were successful.

They were:

- | | | | |
|-----|---|-----|--|
| 1. | Dr Anne Tan Shuang Xi | 38. | Dr Lim Lay Khim |
| 2. | Dr Benjamin Wong Jiann Shuenn | 39. | Dr Lim Li Cui Rachel |
| 3. | Dr Carmen Lim Zhiruo (Lin Zhiruo) | 40. | Dr Loh Cai Feng, Rachel |
| 4. | Dr Chan Tao | 41. | Dr Low Jia Hua |
| 5. | Dr Chee Zhenhui Jade Nicolette | 42. | Dr Matthias Wee Rui De (Huang Ruide) |
| 6. | Dr Cheryl Christine Chandra @Cheryl Christine | 43. | Dr Michelle Sim |
| 7. | Dr Chie Zhi Ying (Xu Zhiying) | 44. | Dr Mong Shaowei, Jeremy (Meng Shaowei) |
| 8. | Dr Chong Ji Zhong (Zhang Jizhong) | 45. | Dr Ng Xin Rong |
| 9. | Dr Choo Wei Song, Jeremy | 46. | Dr Ong Ruiheng |
| 10. | Dr Chua Xin Ying, Jasline | 47. | Dr Ong Sin Hwee |
| 11. | Dr Dypti Lulla | 48. | Dr Ong Wen Chong |
| 12. | Dr Elangovan Abinaya | 49. | Dr Phua Yiyong (Pan Yiyong) |
| 13. | Dr Foo Jong Yi | 50. | Dr Quek Jing Sheng (Guo Jingsheng) |
| 14. | Dr Foo Shao Rong, Jonathan | 51. | Dr Quek Khai Wen |
| 15. | Dr Frederick Yeo Wee Cheng (Yang Weizheng) | 52. | Dr Renganathan Tharsan |
| 16. | Dr Galih Kunarso | 53. | Dr Seitoh Yu Ting, Elizabeth |
| 17. | Dr Goh Bing Xing | 54. | Dr Shen Fengli, Sharon |
| 18. | Dr Goh Shao Sheng | 55. | Dr Sumayyah Omar Binalib |
| 19. | Dr Gopal E-Wei Pamela | 56. | Dr Sze Kai Ping |
| 20. | Dr Gun Shih Ying | 57. | Dr Tan Hwei Ming |
| 21. | Dr Han Weiyao | 58. | Dr Tan Lye Yoong |
| 22. | Dr He Cong'En, Jeremy | 59. | Dr Tan Sze Huei, Elisa |
| 23. | Dr Heng Jian-Xiong, Roy (Wang Jianxiong) | 60. | Dr Tan Wan Hua, Gwendoline |
| 24. | Dr Kang Yirun Gregory Michael | 61. | Dr Tan Wei Jian, Jonathan (Chen Weijian) |
| 25. | Dr Kanika Tyagi | 62. | Dr Tan Yu Quan |
| 26. | Dr Keh Syn Syn | 63. | Dr Tan Zhi En |
| 27. | Dr Koh Ruiyu Evonne | 64. | Dr Teo Chiang Wen |
| 28. | Dr Koh Wei-Mei, Jeremy (Xu Weimei) | 65. | Dr Teo Hon Wei |
| 29. | Dr Lai Wei Na | 66. | Dr Teo Wei Shan |
| 30. | Dr Lam Shi En, Cheryl | 67. | Dr Tian Shuxin, Olivia (Cheng Shuxin) |
| 31. | Dr Lawrie Faraz Azam | 68. | Dr Tu Yan Alise |
| 32. | Dr Lee Ern Jie, Abigail | 69. | Dr Vivien Lee Min Er |
| 33. | Dr Lee Ke Yao | 70. | Dr Wong Nyuk Shiew |
| 34. | Dr Lee Pei Rong | 71. | Dr Wong Xiao Fung |
| 35. | Dr Leong Jiajie, Nicholas | 72. | Dr Wu Jing kai, Lawrence |
| 36. | Dr Lim Chee Luan | 73. | Dr Xue Mengchen |
| 37. | Dr Lim Han Wei | | |

As of 31 March 2021, there were a total of **741** doctors with MMed(FM) qualification.

The Censors Board would like to thank the following supervisors and tutors for their contributions:

For 2019-2020 intake

Programme Director

Dr S Suraj Kumar

Associate Programme Director

Dr Wee Wei Chieh Nelson

Advisor

Dr Lim Lee Kiang Julian

Supervisors

- | | | | |
|----|---------------------|----|--------------------------|
| 1. | Dr Chong Tsung Wei | 5. | Dr Lim Ang Tee Leonard |
| 2. | Dr Eng Soo Kiang | 6. | Dr Loo Yu Xian |
| 3. | Dr Fok Wai Yee Rose | 7. | Dr Moosa Aminath Shiwaza |
| 4. | Dr Kung Jian Ming | 8. | Dr Xu Bang Yu |

Assistant Supervisors

- | | | | |
|-----|----------------------------|-----|---------------------------|
| 1. | Dr Chen Jiawei | 11. | Dr On Todd |
| 2. | Dr Choong Shangxian Derek | 12. | Dr Shera Chaterji |
| 3. | Dr Chua Ying Xian | 13. | Dr Siau Kai Rong |
| 4. | Dr Elaine Chua Lee Lea Im | 14. | Dr Tan Wei Beng |
| 5. | Dr Jean Jasmin Lee Mi-Li | 15. | Dr William Chan Yit Hoong |
| 6. | Dr Lee Wei Zhen Candice | 16. | Dr Wong Ann Mei |
| 7. | Dr Leng Sheng Yeng Natasha | 17. | Dr Wong Hwei May Victoria |
| 8. | Dr Loo Hsueh Han James | 18. | Dr Wong Peng Yong Andrew |
| 9. | Dr Meykkumar Meyappan | 19. | Dr Yap Sui Ling |
| 10. | Dr Ng Liling | | |

Faculty Members

1. Clinical Asst Prof Low Sher Guan Luke	7. Dr Tan Wee Lit
2. Dr Tan Mui Yen June	8. Dr Afzana Ismail
3. Dr Cheong Siew Meng James	9. Dr Hwang Ern Hui Joel
4. Dr Koh Jan Ming Ian	10. Dr Thomas Santosh
5. Dr Vasawala Farhad Fakhrudin	11. Dr Wong Siew Hui
6. Dr Baskaran Surendran	

COLLEGIATE MEMBERS OF THE COLLEGE OF FAMILY PHYSICIANS SINGAPORE [MCFP(S)]

Due to the COVID-19 situation, there was no Conferment ceremony conducted in 2020. On 30 November 2020, 20 applicants were issued the Letter of Conferment for the Collegiate Membership of the College of Family Physicians Singapore [MCFP(S)].

THE AWARD OF MCFP(S) BY ELECTION TO MMED(FM) HOLDERS WHO FULFILL CRITERIA

The criteria for the award are as follows:

- Possess the Masters of Medicine (Family Medicine) degree awarded by the National University of Singapore.
- Be active in attending CME and has been certified by SMC for the past 2 years.
- Be actively involved in teaching Family Medicine and College Activities (or Medical National Programme: e.g. postgraduate training, undergraduate teaching in Family Medicine and tutorship in the Graduate Diploma in FM programme) for at least 20 hours a year
- Be in professional good standing

The MCFP(S) by election was awarded to the following members in 2020:

1. Dr Abiramy D/O Anathan	11. Dr Lee Wei Zhen Candice
2. Dr Baskaran Surendran	12. Dr Ng Huiwen Christine
3. Dr Chan Hiu Yeung Olivia	13. Dr Ng Liling
4. Dr Chan Meng Huey Jason	14. Dr Tai Zu Huang
5. Dr Chiang Swee Kiat Clarence	15. Dr Tan Huey Chieng
6. Dr Choong Shangxian Derek	16. Dr Tan Kian Wee Kenneth
7. Dr Heng Yan Shan	17. Dr Tan Mui Suan
8. Dr Hou Minsheng	18. Dr Tan Tat Hao, Alon
9. Dr Khor Huiyi Joanne	19. Dr Tan Yan Ling Cynthia
10. Dr Lam Teck Meng Lawrence	20. Dr Wong Ann Mei

THE AWARD OF MCFP(S) BY ASSESSMENT

The criteria for the award are as follows:

1) Professional

- Be an Ordinary or Associate Member of the College of Family Physicians Singapore for at least 2 years
- Has held a registrable or acceptable qualification for not less than 3 years
- Has been engaged in family practice for not less than 3 years and is currently in family practice for the past 1 year
- Has spent at least 3 months in primary ambulatory care within the last 3 years
- Be in professional good standing

2) Academic

- Possess MRCP(UK) **AND** GDFM
OR
- Possess MMed (Internal Medicine) or MRCP(UK) **AND** GDFM

3) Assessment

- Submit a log of 40 cases in the SOAP format showcasing the spectrum of Family Medicine comprising acute and chronic cases as well as preventive medicine.
 - o There must be at least 5 **Obstetrics and Gynaecology** cases, 5 **Paediatric** cases, and 5 **Geriatric** cases submitted.
 - o There must be at least one case presenting with a psychological condition.
- Submit video consultations of 3 Adult Medicine cases and 3 Paediatric cases
- Pass both the viva voce of the log of the 40 cases as well as the viva voce of the video consultations

The MCFP(S) by assessment was awarded to the following members 2020:

1. Dr Tan Hsu-Chen Andrea

- As of 31 March 2021, there were a total of **362** Collegiate members.

FELLOWS OF THE COLLEGE OF FAMILY PHYSICIANS [FCFP(S)]

The Fellowship Award by assessment is the highest qualification for family physicians in Singapore. This programme was started in 1998. Potential candidates for this award must successfully complete a demanding two year assessment programme and an exit viva voce examination.

The criteria for the award were as follows:

- Possess Collegiate Membership of the College of Family Physicians Singapore
- Possess the MMed(FM) or the MCGP (Singapore) or equivalent qualifications; acceptance of equivalent qualifications has to be approved by the Censors' Board
- Have embarked on personal professional development and training related to family medicine
- Be actively involved in postgraduate training or undergraduate education in family medicine
- Be in active clinical practice
- Be of sound professional and personal character

Due to the COVID-19 situation, there was no Conferment ceremony conducted in 2020. The following were successful Fellows by Assessment and were issued the Letter of Conferment on 30 November 2020.

- | | |
|------------------------------|----------------------------------|
| 1. Dr Boo Ying Ying Alicia | 9. Dr Tan Hsu-Chen Andrea |
| 2. Dr Cheah Ming Hann | 10. Dr Wong Peng Yong Andrew |
| 3. Dr Chiang Shu Hui Grace * | 11. Dr Wong Wei Teen |
| 4. Dr Chong Wee Min Justin | 12. Dr Yee Wenjun Gabriel Gerard |
| 5. Dr Fok Wai Yee Rose | 13. Dr Yuen Sok Wei Julia * |
| 6. Dr Meykkumar S/O Meyappan | 14. Dr Zhang Zhi Peng |
| 7. Dr Ngai Qian Yi | 15. Dr Zheng Lifeng |
| 8. Dr Quek Si Min Ginny | |

* Dr Koh Eng Kheng Gold Medallist

As of 31 March 2021, there were a total of **210** Fellows.

The Censors Board would like to thank the following faculty members for their contributions.

For 2018 – 2020 intake

Programme Director

Dr Ng Lee Beng
Clinical Asst Prof Low Sher Guan Luke

Cohort Programme Director

Dr Koh Kim Hwee

Supervisors

Dr Wong Wei Mon
Dr Teo Hui Ying Valerie
Dr David Koot
Dr Ong Luan Seng Desmond
Dr Chua Hwee Ling Angelia
Clinical Assoc Prof Low Lian Leng

Resource Persons

A/Prof Goh Lee Gan
Dr Doraisamy Gowri
Dr Lam Chih Chiang Benjamin
Dr Lee Eng Sing
Dr Lim Lee Kiang Julian
Dr Meena Sundram
Dr Ng Wei Liang David
Dr Ong Chooi Peng
Dr Siew Chee Weng
Dr Soon Shok Wen Winnie
Dr Tan Kok Heng Adrian
Dr Tan Kok Leong
Dr Tan Shu Yun
Dr Tang Wern Ee

For 2019 – 2021 intake

Programme Director

Clinical Asst Prof Low Sher Guan Luke

Cohort Programme Director

Dr Lee Kwang How

Supervisors

Dr Xu Bang Yu
Dr Koh Wee Boon Kelvin
Dr Chan Hian Hui Vincent
Dr Tan Wee Hian
Dr Liu Changwei
Dr Kee Kok Wai

Resource Persons

A/Prof Goh Lee Gan
A/Prof Lee Kheng Hock
Dr Kong Jing Wen
Dr Koong Ying Leng Agnes
Dr Lam Chih Chiang Benjamin
Dr Lee Eng Sing
Dr Leong Wen-Pin Lester
Clinical Assoc Prof Low Lian Leng
Dr Ng Wei Liang David
Dr Ngeow Colin
Dr Ong Chooi Peng
Dr Phua Cheng Pau Kelvin
Dr Soon Shok Wen Winnie
Dr Tang Wern Ee
Dr Teo Hui Ying Valerie

CONCLUSION

We would like to thank all tutors and supervisors, the Censors Board, Institute of Family Medicine and the College Secretariat for their tireless service to the College and our academic programmes.

Dr Paul Goh Soo Chye

Censor-in-Chief

REPORT OF THE INSTITUTE OF FAMILY MEDICINE (IFM)

1 APRIL 2020 - 31 MARCH 2021



Chairman : A/Prof Goh Lee Gan
Members : Clinical Asst Prof Low Sher Guan Luke
: Dr Pang Sze Kang Jonathan
: Dr S Suraj Kumar
: Dr Wong Tien Hua

TERMS OF REFERENCE

The Terms of Reference of the Institute of Family Medicine (IFM) are to develop and conduct courses for vocational training of the family doctor and for the continuing professional development of family doctors.

WORK DONE

The Family Medicine Modular Course organised

In the year under review, four modules of the Family Medicine Modular Course were conducted, namely Module 8 to Module 3 are shown (See Tables 1 to 4).

The attendances for these modules are shown in Table 5.

Table 1: Module 8

4 April 2020	M81.1 Antenatal Care M81.2 Medical Disorders in Pregnancy
5 April 2020	M81.3 Complications in Pregnancy M81.4 Postnatal Care
18 April 2020	M82.1 Acute Musculoskeletal Problems M82.2 Chronic Musculoskeletal Problems
25 April 2020	M82.3 Acute Neurological Problems M82.4 Chronic Neurological Problems

Table 2: Module 1

1 August 2020	M11.1 Acute Upper Respiratory Infections M11.2 Acute Lower Respiratory Infections
15 August 2020	M11.3 Chronic Cough, Tuberculosis & Lung Cancer M11.4 Asthma & Chronic Obstructive Pulmonary Disease
22 August 2020	M12.1 Ear Problems M12.2 Nose and Throat Problems
29 August 2020	M12.3 Eye Symptoms and Acute Eye Conditions M12.4 Eyelid Problems and Chronic Eye Conditions

Table 3: Module 2

7 November 2020	M21.1 Acute Paediatrics Problems M21.2 Developmental Paediatrics
21 November 2020	M21.3 Adolescent Health M21.4 Behaviourial Paediatrics
22 November 2020	M22.1 Upper Gastro-intestinal Problems M22.2 Lower Gastro-intestinal Problems
28 November 2020	M22.3 Hepatic Problems M22.4 Gallbladder and Pancreatic Problems

Table 4: Module 3

6 February 2021	M31.1 Chronic Disease Management M31.2 Hypertension
7 February 2021	M31.3 Diabetes Mellitus M31.4 Metabolic Syndrome, Obesity and Dyslipidemias
20 February 2021	M32.1 Haematological Problems M32.2 Prevention and Early Detection of Cancer
27 February 2021	M32.3 Cancer Management M32.4 Palliative Care

Table 5: Family Medicine Modular Courses Conducted from April 2020 to March 2021

Module	Training Period	Year 1 Trainees	Year 2 Trainees	Total
8	4 Apr 2020 – 25 Apr 2020	161	222	383
1	1 Aug 2020 – 29 Aug 2020			
2	7 Nov 2020 – 28 Nov 2020			
3	6 Feb 2021 – 27 Feb 2021			

Family Practice Skills Course (FPSC)

The Family Practice Skills Courses (FPSC) continue to serve the continuing professional development needs of the General Practitioner/ Family Physician. Each skills course includes one or more of the following components in which the family physician can choose to participate in:

- Distance Learning with verification (6 CME points upon attaining minimum pass grade of 60% in online MCQ Assessment)
- Seminars (2 CME points per seminar)
- Workshops (1 CME point per workshop)
- Small group activities including clinical attachments, tutorials, ward-rounds (for some courses)
- Assessments which can be written, oral, demonstration and/or clinical (for some courses)

Table 6 shows the number of doctors who participated in the Family Practice Skills Course for the year under review.

Table 6: Participation in Family Practice Skills Courses (April 2020 - March 2021)

No. of Doctors Passed / Attended			
Event Title	Distance Learning	Seminar/ Workshop 1	Seminar/ Workshop 2
FPSC 85: Childhood Development Screening	Passed: 501	Seminar 1: 1159 Workshop 1: 1075	Seminar 2: 1050 Workshop 2: 1109
FPSC 86: Contemporary Type 2 Diabetes Management – What’s New? (1 Day)	Passed: 343	Seminar 1: 425 Workshop 1: 452	- -
FPSC 87: Person Centred Diabetes Care and Meal Planning for the Older Person (1 Day)	Passed: 264	Seminar 1: 399 Workshop 1: 383	- -
GDFM Enhancement Programme (FPSC 89): Chronic Disease Management 2021 Update	Passed: 314	Seminar 1: 398 Workshop 1: 401	Seminar 2: 350 Workshop 2: 366
GDFM Enhancement Programme (FPSC 90): Geriatric Care 2021 Update	Remarks: MCQs result will only be reflected after the deadline, 18th May 2021.	Seminar 1: 362 Workshop 1: 383	Seminar 2: 328 Workshop 2: 353
FPSC 91: Osteoporosis: A Growing Primary Care Concern (1 Day)	Remarks: MCQs result will only be reflected after the deadline, 25th May 2021.	Seminar 1: 319 Workshop 1: 336	- -
GDFM Enhancement Programme (FPSC 92): Mental Health 2021 Update	Remarks: MCQs result will only be reflected after the deadline, 8th June 2021.	Seminar 1: 328 Workshop 1: 350	Seminar 2: 301 Workshop 2: 322

The IFM is encouraged by the big increase in the number of doctors enrolled in the GDFM modular courses year on year. The Family Practice Skills Courses also saw an increase in some of the courses.

The 7 Family Practice Skills Courses had attendances ranging from 319 to 1159 in the seminars and 301 to 1109 in the workshop; the number of doctors who did the CME reading and passed the MCQs ranged from 314 to 501.

Table 7 shows the number of doctors who participated in the Continuing Medical Education webinar for the year under review.

Table 7: Participation in Continuing Medical Education Webinars (April 2020 - March 2021)

No. of Doctors Attended

Event Title	Seminar
Management of COVID-19 and Chronic Respiratory Conditions (Asthma/COPD) – Are these patients at a greater risk?	Seminar : 723
Resilience in Times of COVID-19	Seminar 1: 136 Seminar 2: 100 Seminar 3: 86 Seminar 4: 119
Beat the Asthma Blues	Seminar : 734
Osteoporosis: A Growing Primary Care Concern	Seminar : 729
COVID-19 Resilience 2	Seminar 1: 140 Seminar 2: 106 Seminar 3: 91 Seminar 4: 126
Not All Flu Vaccines Are The Same	Seminar : 99
Key Points from ACG Asthma Guidelines	Seminar : 115
2020 ESC guideline update	Seminar : 82

The 8 Continuing Medical Education webinars had attendances ranging from 82 to 734 in the seminars.

We look forward to another year of serving our members.

A/Prof Goh Lee Gan
Director, Institute of Family Medicine

REPORT OF THE FINANCE AND GOVERNANCE COMMITTEE 1 APRIL 2020 - 31 MARCH 2021



Chairman	: Dr Wong Tien Hua
Members	: Dr Xu Bang Yu : Dr Lim Ang Tee : Dr Lim Hui Ling
Ex-Officio	: Adj Assoc Prof Tan Tze Lee : Dr S Suraj Kumar

Purpose

To provide guidance and oversight on financial and governance activities in the Secretariat and the various committees.

Duties and Responsibilities

- a) To review financial reports from the ED and Secretariat staff.
- b) To review budgets prepared by Secretariat staff and the various committees.
- c) To ensure regular and accurate monitoring and accountability for funds, and report to the Council on any financial irregularities and concerns.
- d) To make financial recommendations to the Council, and to provide feedback on any financial matter specifically designated by the Council.
- e) To oversee short and long-term investments of the College.
- f) To advise the ED and other appropriate staff on financial priorities and information systems, depending on committee member expertise.

Observations and Decisions by the Committee for the Financial Period under Review

The committee advised the secretariat on the fixed deposit placements in terms of the selection of the tenure and the financial institution. Fixed deposits were placed with:

- Bank of China
- CIMB

The committee, upon reviewing the Governance Evaluation Checklist of the Charity Portal, refined the current procedures for handling Conflicts of Interest. The framework for Sponsorship of Overseas Travel was also refined. Both these documents were discussed and approved by the Council.

Dr Wong Tien Hua

Chairman
Finance and Governance Committee

REPORT OF THE PUBLICATIONS COMMITTEE 1 APRIL 2020 – 31 MARCH 2021



The Singapore Family Physician Journal

Honorary Editor	: Clinical Assoc Prof Low Lian Leng
Associate Hon Editor(s)	: Clinical Asst Prof Low Sher Guan Luke
	: Dr Xu Bang Yu
Editorial Advisor	: Prof Wilfred Peh
Editorial Consultant	: A/Prof Goh Lee Gan
Editorial Executive	: Mr Chester Kwan

Nine issues of Singapore Family Physician were published in FY 2020 (1 April 2020 to 31 March 2021) to date. To cater to the continuous professional development amongst our family physicians in the community, the themes for the journal in this FY include:

1. Vol 46 No. 3, April – June 2020: **Mental Health Update Re-run**
2. Vol 46 No. 4, July – September 2020: **COVID-19: Singapore Experience**
3. Vol 46 No. 5, July – September 2020: **Childhood Developmental Screening**
4. Vol 46 No. 6, July – September 2020: **Contemporary Type 2 Diabetes Management – What's New?**
5. Vol 46 No. 7, July – September 2020: **Person Centred Diabetes Care and Meal Planning for the Older Person**
6. Vol 47 No. 1, Jan – March 2021: **Chronic Disease Management 2021 Update**
7. Vol 47 No. 2, Jan – March 2021: **Geriatric Care 2021 Update**
8. Vol 47 No. 3, Jan – March 2021: **Osteoporosis: A Growing Primary Care Concern**
9. Vol 47 No. 4, Jan – March 2021: **Mental Health 2021 Update**

During this FY, all SFP articles continue to be available online as soon as the copyedited and typesetted PDF is ready.

For the academic segment of the journal, case reports in the PRISM series and topic reviews were published in each issue as a consistent feature. The editorial team would like to thank the following reviewers:

Dr Chan Catherine
Dr Lam Joyce
Dr Lee Kwang How
Clinical Assoc Prof Low Lian Leng
Dr Low Sher Guan
Dr Loo Yu Xian
Dr Lam Joyce
Dr Mohamad Farid
Dr Soong Yoke Lim
Dr Tay Wei Yi
Dr Xu Bang Yu
Dr Yew Min Sen

Clinical Assoc Prof Low Lian Leng

Honorary Editor
The Singapore Family Physician



The College Mirror

Chief Editor : Clinical Asst Prof Low Sher Guan Luke

Team A

Editor : Dr Fok Wai Yee Rose
Members : Dr Ng Chee Lian Lawrence
: Dr Tan Eng Chun
: Dr Tan Li Wen Terence
: Dr Wong Tien Hua

Team B

Editor : Dr Lim Khong Jin Michael
Members : Dr Aziz Noordin
: Dr Cheah Ming Hann
: Dr Ding Si Yan
: Dr Hong Yinghui Lois
: Dr Koh Jan Ming Ian
: Dr Low Cheng Hong Charity
: Dr Lye Tong Fong Alfred
: Dr Ng Li Ling
: Dr Tan Kee Tung

Team C

Editor : Clinical Asst Prof Low Sher Guan Luke
Members : Dr Yuen Sok Wei Julia

Advisors : A/Prof Goh Lee Gan
: Dr Lim Hui Ling
: Dr S Suraj Kumar
: Adj Assoc Prof Tan Tze Lee

The College Mirror

2020 is often touted as the year wasted to COVID-19. But not so for College Mirror (CM). It was a busy year for all of us, be it at work or even in CM! Many of the articles were written around our experiences in COVID-19, and CM endeavoured to bring many of such writings to our readership. Admittedly it was a tough year but we wish to show appreciation to all those who are fighting on the front lines as well as to our editorial teams, executive and our dearest writers who had penned many encouraging stories and accounts despite all that had happened. Such articles had brightened up our days and lent much moral support amidst the gloom of the pandemic. Let us continue to edify each other in this way, and we at CM encourage submitted articles from our readership so that more of us can read about each other's experiences in CM. Let us persevere on and survive this pandemic together!

Clinical Asst Prof Low Sher Guan Luke

Chief Editor, College Mirror
College of Family Physicians Singapore

REPORT OF THE ADMINISTRATION AND HUMAN RESOURCES COMMITTEE

1 APRIL 2020 - 31 MARCH 2021



Chairman	: Dr S Suraj Kumar
Members	: Dr Tham Tat Yean : Dr Pang Sze Kang Jonathan : Dr Tan Hsien Yung David
Ex-Officio	: Adj Assoc Prof Tan Tze Lee : Dr Wong Tien Hua

Purpose of the committee

To provide guidance and oversight on administrative and human resource processes in the Secretariat and the various committees.

Report for the period under review

1. We had one resignation in the last financial year of a staff that left to pursue further studies. Her duties were taken up by one of the existing staff.
2. The medical education programmes and training activities undertaken by College remain a core function and have continued strongly despite the many challenges posed by the COVID-19 pandemic. All our three programmes, continued on online based platforms with minimal disruptions with the exception of clinical teaching with patients. However, the adaptations were still well received by both trainers and trainees. College CME and CPD activities have also been conducted via on-line webinars.
3. The secretariat has risen to the challenges and adapted very well including working from home during the circuit breaker period and then in teams alternating home and work at the office. The staff have ensured that all on-line activities have been conducted smoothly with no disruption of the administrative and operational functions of the College.
4. The committee will continue to look into how to continually adapt and enhance the efficiency of the secretariat as the COVID-19 pandemic is likely to create a 'new normal' and will change the way we live, work and learn in the long term.

Dr S Suraj Kumar

Chairman
Administration and Human Resources Committee

HONORARY TREASURER'S REPORT

1 APRIL 2020 - 31 MARCH 2021



Chairman : Dr Xu Bang Yu
Members : Adj Assoc Prof Tan Tze Lee
Dr Lim Ang Tee
Dr S Suraj Kumar
Dr Pang Sze Kang Jonathan

In the financial year from 1 April 2020 to 31 March 2021, the Group derived its income mainly from course and seminar fees, sponsorships and subscriptions. The 3 items together accounted for 82.6% of its total income.

Fees from courses and seminars accounted for 65% of the total Group income, sponsorships accounted for 78% of the total income and subscriptions accounted for 9.8% of the total income.

In the financial year from 1 April 2020 to 31 March 2021, the Group's consolidated total income was \$3,677,258; the consolidated total expenditure for the same period was \$1,829,824. The consolidated net surplus for the financial year from 1 April 2020 to 31 March 2021 was \$1,847,434.

I am pleased to report that the Group continues to be on a firm financial standing for the financial year 1 April 2020 to 31 March 2021.

Dr Xu Bang Yu
Honorary Treasurer



MEMBERSHIP LIST
(AS OF 31 MARCH 2021)

MEMBERSHIP LIST

(As of 31 March 2021)

Honorary Members

1	Clinical Prof Chee Yam Cheng	11	Dr Chao Tar Liang Anthony
2	Dato' Dr. Balasundram R	12	Dr Cheng Kah Ling Grace
3	Dr Geeves Richard B	13	Dr Cheong Seng Kwing
4	Dr Lam Sian Lian	14	Dr Chia Tee Hien
5	Dr Lim Kee Jin	15	Dr Chng Shih Kiat
6	Dr Syed Mahmood Bin Syed Hussain	16	Dr Chong Phui-Nah
7	Mr Lek Siang Pheng	17	Dr Chong Tsung Wei
8	Prof Chew Chin Hin	18	Dr Chong Wern Siew Christopher
9	Prof Lim Pin	19	Dr Chow Mun Hong
10	Prof Ng Han Seong	20	Dr Chua Chi Siong
11	Professor Fabb Wesley E	21	Dr Chua Hwee Ling Angelia

Life Fellows

1	A/Prof Cheong Pak Yean	24	Dr Doraisamy Gowri
2	A/Prof Goh Lee Gan	25	Dr Eng Soo Kiang
3	A/Prof Lee Kheng Hock	26	Dr Gan Sui Ji
4	A/Prof Lim Lean Huat	27	Dr Goh Choon Kee Shirley
5	Adj Assoc Prof Tan Tze Lee	28	Dr Goh Khean Teik
6	Dr Aw Lee Fhoon Lily	29	Dr Goh Lay Hoon
7	Dr Chang Ming Yu James	30	Dr Guo Xiaoxuan
8	Dr Ee Guan Liang Adrian	31	Dr Ho Chih Wei Sally
9	Dr Goh Soo Chye Paul	32	Dr How Choon How
10	Dr Kwong Kum Hoong	33	Dr Hu Pei Lin
11	Dr Lau Hong Choon	34	Dr Hui Jor Yeong Richard
12	Dr Lee Suan Yew	35	Dr Hwang Ern Huei Joel
13	Dr Lee Sueh Ying Patricia	36	Dr Hwang Siew Wai
14	Dr Lim Kim Leong	37	Dr Jean Jasmin Lee Mi-Li
15	Dr Lim Lee Kiang Julian	38	Dr Jiang Song'En Jeffrey
16	Dr Ling Sing Lin	39	Dr Juliana Bte Bahadin
17	Dr Loh Wee Tiong Alfred	40	Dr Kalambaarachchi Neelakshi Dilmini
18	Dr Loke Kam Weng	41	Dr Kang Aik Kiang
19	Dr Ng Chee Lian Lawrence	42	Dr Kang Chun-Yun Gary
20	Dr Ng Joo Ming Matthew	43	Dr Kee Kok Wai
21	Dr Ng Lee Beng	44	Dr Kharbanda Manojkumar Amarlal
22	Dr Ong Chooi Peng	45	Dr Koh Kim Hwee
23	Dr Pang Sze Kang Jonathan	46	Dr Koh Li Jia
24	Dr Soh Cheow Beng Aloysius	47	Dr Koh Mei Lin Jocelyn
25	Dr Swah Teck Sin	48	Dr Koh Wee Boon Kelvin
26	Dr Tan Cheng Bock Adrian	49	Dr Kong Jing Wen
27	Dr Tan Chin Lock Arthur	50	Dr Koong Ying Leng Agnes
28	Dr Tan Kim Eng	51	Dr Koot David
29	Dr Tan Yu Sing Lucienne	52	Dr Kwan Shuyi Charmaine
30	Dr Vaswani Moti Hassaram	53	Dr Kwan Yew Seng
31	Dr Yap Soo Kor Jason	54	Dr Kwek Sing Cheer
32	Dr Yeo Peng Hock Henry	55	Dr Lam Chih Chiang Benjamin

Fellows

1	A/Prof Lim Fong Seng	57	Dr Lee Eng Sing
2	A/Prof Tan Boon Yeow	58	Dr Lee Kwang How
3	Dr Anandan Gerard Thiagarajah	59	Dr Lee Mei Gene Jasmine
4	Dr Ang Seng Bin	60	Dr Lee Meng Kam Richard
5	Dr Ang Teck Wee Andrew	61	Dr Leong Choon Kit
6	Dr Aw Junjie	62	Dr Leong Soh Sum Helen
7	Dr Chan Hian Hui Vincent	63	Dr Leong Wen-Pin Lester
8	Dr Chan Nang Fong	64	Dr Lew Yii Jen
9	Dr Chan Qiu Hua Catherine	65	Dr Lim Chee Kong
10	Dr Chang Ngai Kin Christopher	66	Dr Lim Chi-Kien Derek
		67	Dr Lim Hwee Boon
		68	Dr Lim Mien Choo Ruth
		69	Dr Lim Ziliang

40 Dr Low Kee Hwa
 41 Dr Low Mun Heng Gerard
 42 Dr Lui Woei Sen
 43 Dr Lum Chun Fatt
 44 Dr Murugasu Deirdre
 45 Dr Ng Ban Cheong
 46 Dr Ng May Mei
 47 Dr Omar Bin Saleh Talib
 48 Dr Seet Po Choo Cynthia
 49 Dr Soh Fook Thin Philip
 50 Dr Soon Siew Pheng Roy
 51 Dr Suresh Ramchand Mahtani Dr
 52 Tan Beng Teck
 53 Dr Tan Chek Wee
 54 Dr Tan Heng Kwang
 55 Dr Tan Kok Kheng
 56 Dr Tan Swee Teck Michael
 57 Dr Tay Soi Kheng
 58 Dr Wee Sip Leong Victor
 59 Dr Wee Soon Heng Christopher
 60 Dr Wong Fook Meng Wilson Dr
 61 Wong See Hong
 62 Dr Wong Sin Hee
 63 Dr Wong Song Ung
 64 Dr Yeo Siam Yam
 65 Dr Yii Hee Seng
 66 Dr Yoong Foh Yan

Collegiate Members

1 Dr Amith Sebastian
 2 Dr Ang Lai Lai
 3 Dr Ang Su Lin Vivien
 4 Dr Balakrishnan Brindha
 5 Dr Bansal Vivek
 6 Dr Boo Ying Ying Alicia
 7 Dr Chang Qi Chang Tricia
 8 Dr Chang Zi Ying
 9 Dr Chaterji Shera
 10 Dr Cheah Ming Hann
 11 Dr Cheah Soon Min Benjamin
 12 Dr Chen Jiawei
 13 Dr Cheong Siew Meng
 14 Dr Chew Eng Lee
 15 Dr Chew Sze Mun
 16 Dr Chiam Yih Hsing John
 17 Dr Chiang Shu Hui Grace
 18 Dr Chin Khong Ling
 19 Dr Chong Poh Heng
 20 Dr Chong Wee Min Justin
 21 Dr Chua Ying Xian
 22 Dr Chua Yu Cong Eugene
 23 Dr Chung Wai Hoong Irwin
 24 Dr Chung Wei Pyng Clara
 25 Dr Daniel Rufus
 26 Dr Ding Teck Yong Gabriel
 27 Dr Fok Wai Yee Rose
 28 Dr Goh Kian Peng
 29 Dr Goh Kuan Liang Shawn
 30 Dr Goh Tiong Jin
 31 Dr Gwee Shou-Yi Rachel
 32 Dr Hee Peiru Hilda
 33 Dr Ho May San Karen

34 Dr Hui Meng Tong Jasmine
 35 Dr Justina Jeyaraj
 36 Dr Khemani Neeta Parshotam
 37 Dr Kiran Kashyap
 38 Dr Koh Zhong Wei Jeremy
 39 Dr Komal Girish Tewani
 40 Dr Kung Jian Ming
 41 Dr Kwek Hwei Min
 42 Dr Lau Chin Hoh
 43 Dr Lee Biing Ming Simon
 44 Dr Lee Cui Wei Esther
 45 Dr Lee Oh Chong Leng
 46 Dr Lee Wan Sian
 47 Dr Leng Sheng Yeng Natasha
 48 Dr Lim Ang Tee
 49 Dr Lim Chien Wei
 50 Dr Lim Chong Soon Daniel
 51 Dr Lim Hui Ling
 52 Dr Lim Jui Hon (Lin Weifeng)
 53 Dr Lim Lee Min Dale
 54 Dr Lim Woon Ching Sarah
 55 Dr Lo Yoke Hwa Penny
 56 Dr Loh Wai Leong Jeffrey
 57 Dr Loh Weng Keong Victor
 58 Dr Lok Ying Fang
 59 Dr Long Mei Ling
 60 Dr Loo Hsueh Han
 61 Dr Loo Hui Voon
 62 Dr Low Wymin
 63 Dr Meykkumar S/O Meyappan
 64 Dr Moosa Aminath Shiwaza
 65 Dr Muhusin Aysha Reema
 66 Dr Ng Wei Ling
 67 Dr Ngai Qian Yi
 68 Dr Ngu Haidee
 69 Dr Nor Izuan Bin Rashid
 70 Dr Omar Sarina
 71 Dr On Todd
 72 Dr Peh Tan Ying
 73 Dr Png Su-Yin Eunice
 74 Dr Poh Zhongxian
 75 Dr Poon Beng Hoong
 76 Dr Poon Zhimin
 77 Dr Pushparanee Somasundram
 78 Dr Puvanendran Dharshini
 79 Dr Quek Si Min Ginny
 80 Dr Ramasamy Jaganmohan Raja
 81 Dr See Toh Kwok Yee
 82 Dr Shah Mitesh
 83 Dr Shiao Ee Leng
 84 Dr Shivcharan Kaur Gill
 85 Dr Sng Wei Kwan
 86 Dr Soh Soon Beng
 87 Dr Soh Yew Chye Albert
 88 Dr Su Shengyong
 89 Dr Tan Eng Chun
 90 Dr Tan Hwee Mian Jane
 91 Dr Tan Kee Wang
 92 Dr Tan Khai Wei
 93 Dr Tan Mui Yen June
 94 Dr Tan Puay Wee Steve
 95 Dr Tan Swee An Benjamin
 96 Dr Tan Wei Beng
 97 Dr Tay Guan Yu Jeff

98	Dr Teoh Ren Shang
99	Dr Tham Tat Yean
100	Dr Tham Tuck Seng
101	Dr Tong Jia Jong Stephen
102	Dr Wee Chee Chau
103	Dr Wee Wei Chieh Nelson
104	Dr Wee Wei Keong
105	Dr Wong Ern Ling Helena
106	Dr Wong Marn Yee Cindy
107	Dr Wong Peng Yong Andrew
108	Dr Wong Siew Hui
109	Dr Wong Ted Min
110	Dr Wong Wei Teen
111	Dr Yee Wen Jun Gabriel Gerard
112	Dr Yeo Kwee Kee
113	Dr Yuen Sok Wei Julia
114	Dr Yung Thomas Charlotte Kim
115	Dr Zhang Zhi Peng
116	Dr Zheng Lifeng
117	Dr Zhu Yujin

Life Ordinary Members

1	Dr Ang Poh Kit
2	Dr Ang Yiau Hua
3	Dr Attaree Razia
4	Dr Auw Tiang Meng
5	Dr Balasundram Ganesh
6	Dr Balkis Binte Akbar Ali
7	Dr Chaim Heng Tin
8	Dr Chan Foong Lien
9	Dr Chan Hsiu Mei
10	Dr Chan Kah Kwok Henry
11	Dr Chan Wah Mei
12	Dr Chan Wai Lup
13	Dr Chang Li Lian
14	Dr Chee Chan Seong Stephen
15	Dr Chee Diana Nee Lim Toan Yang
16	Dr Chee Yuet Ching Caroline
17	Dr Cheng Heng Lee
18	Dr Cheng Soo Hong
19	Dr Chew Gian Moh
20	Dr Chia Swee Heong Daniel
21	Dr Chia Yuen Tat
22	Dr Chin Koy Nam
23	Dr Chionh Eng Hoe
24	Dr Chong Lay Hwa
25	Dr Chow Khuan Yew
26	Dr Chu Siu Wen
27	Dr Chua Pong Kuan Terence
28	Dr Chua Sui Leng
29	Dr Chui Chow Yin
30	Dr Dohadwala Kutbuddin
31	Dr Emmanuel Shantha Christina
32	Dr Eu Yee Tat David
33	Dr Fong Chiu Yan (Mrs Cheah)
34	Dr Fong Khee Leng
35	Dr Foo Hui Yuen Vivienne
36	Dr Fung Mei Keng Janet
37	Dr Goh Ban Cheng Melvin
38	Dr Goh Cheng Hong
39	Dr Goh Ching Luck Peter
40	Dr Goh King Hua
41	Dr Goh Kong Tek

42	Dr Goh Siang Leng
43	Dr Goh Suan Choo
44	Dr Ho Hern Lu
45	Dr Ho Lin Fah Dorothy
46	Dr Ho May Ling
47	Dr Ho Paul
48	Dr Ho Sook Yean Theresa
49	Dr Ho Yeng
50	Dr Hoo Kai Meng Mark
51	Dr Hoong Yong Sen
52	Dr Hwang Teng Ben Winston
53	Dr Kang Hun Hun Helen
54	Dr Kee Chin Wah Patrick
55	Dr Khoo Boo Yee
56	Dr Khoo Sork Hoon
57	Dr Khoo Swee Suan Janice
58	Dr Khoo Swee Tuan George
59	Dr Khoo Teng Hoo George
60	Dr Khor Chin Kee
61	Dr Kishan Dhakshayani
62	Dr Kiu Oi Nah Juliana
63	Dr Koh Ai Peng
64	Dr Koh Boon Wah
65	Dr Koh Chong Cheng James
66	Dr Koh Chye Seng
67	Dr Koh Gin Poh
68	Dr Koh Mui Noi Betty
69	Dr Kuldip Wasan Singh
70	Dr Kwee Edmund
71	Dr Kwee Irene
72	Dr Lai Jin Tee John Francis
73	Dr Lai Oi Leng
74	Dr Lau Chin Shiou Sharon
75	Dr Lau Kit Wan
76	Dr Lee Chien-Wen Karen
77	Dr Lee Chon Sham
78	Dr Lee Geok Choo
79	Dr Lee Keng Thon
80	Dr Lee Kheng Chew
81	Dr Lee Meow Yoong
82	Dr Lee Moh Hoon
83	Dr Lee Ping Wen
84	Dr Lee Sai Kiang
85	Dr Lee Tang Yin
86	Dr Lee Woon Lin
87	Dr Leong Choon Yin
88	Dr Leow Yung Khee
89	Dr Lew Yin Choo Laura
90	Dr Liang Hsueh Lin
91	Dr Lien Yee Wun Virginia
92	Dr Lim Choe Lan
93	Dr Lim Ein Lai
94	Dr Lim Geok Leong
95	Dr Lim Guek Nee
96	Dr Lim Hai Chiew
97	Dr Lim Hui Chuan
98	Dr Lim Khai Liang John
99	Dr Lim Kheng Har Maureen
100	Dr Lim Kian Tho Jerry
101	Dr Lim Kok Keng Victor
102	Dr Lim Siew Hong Priscillia
103	Dr Lim Soon Beng
104	Dr Lim Sun Tai Shelis
105	Dr Lim Toan Kiaw Irene

106	Dr Lim Toan Lin (Mrs Patricia Wong)
107	Dr Lim Wan Ie
108	Dr Lim Yu Her
109	Dr Loh Ban Chye
110	Dr Loh Kok Chi
111	Dr Loh Peng Yam Michael
112	Dr Loi Kuan Loong
113	Dr Loo Choo Choon Andrew
114	Dr Low Guat Siew Theresa
115	Dr Low Saw Lean
116	Dr Mao Fong Hao
117	Dr Mohamed Nawaz Janjua
118	Dr Mok Lye Wan
119	Dr Nair Prem Kumar
120	Dr Nair Rajalekshmi
121	Dr Narasinghan Meenambikai
122	Dr Neo Chun Huat
123	Dr Neo Lily Tirtasana
124	Dr Neoh Swee San Linda
125	Dr Ng Chiew Fang
126	Dr Ng Choon Hee
127	Dr Ng Eik Tiong
128	Dr Ng Keck Sim
129	Dr Ng Min Yin
130	Dr Ng Mong Hoo Richard
131	Dr Ng Mui Nai Agnes
132	Dr Oei Cheong Chuan
133	Dr Ong Eng Cheng
134	Dr Ong Kian Giap Daniel
135	Dr Ong Siew Kiat
136	Dr Ong Yong Khee Daniel
137	Dr Pang Seow Choon William
138	Dr Pillai Kumari
139	Dr Quah Wee Chai Parry
140	Dr Quek Koh Choon
141	Dr Quek Meng Poo
142	Dr Quek Peng Kiang
143	Dr Rajan Uma
144	Dr Ray Rilly
145	Dr Selvadurai Vimala
146	Dr Si Hoe Kok Wan
147	Dr Si Hoe Yeen Ling
148	Dr Singam Saroja Bhai
149	Dr Singh Balbir
150	Dr Singh Sorinder
151	Dr Soh Hun Beng Lawrence
152	Dr Subramanion M Bala
153	Dr Sun See Seng
154	Dr Supramaniam Vimalaranie
155	Dr Tam Wai Yan Antony
156	Dr Tan Ban Kok
157	Dr Tan Bang Liang
158	Dr Tan Bee Lee Philip
159	Dr Tan Beng Sim Vincent
160	Dr Tan Chong Bin
161	Dr Tan Gek Hua
162	Dr Tan Ju Hock
163	Dr Tan Keng Wah Jerry
164	Dr Tan Khim Keng
165	Dr Tan Kiat Piah
166	Dr Tan Kiaw Kuang
167	Dr Tan Kok Pin
168	Dr Tan Kok Soo

169	Dr Tan Lea Khim
170	Dr Tan Lean Beng
171	Dr Tan May Hua Linda
172	Dr Tan Peck Kiang Angela
173	Dr Tan Seung Po
174	Dr Tan Soo Cheng
175	Dr Tan Suan Ek
176	Dr Tan Su-Ming Jean
177	Dr Tan Thian Hwee
178	Dr Tan Tian Cho
179	Dr Tan Wee Keng Alan
180	Dr Tan Wen-Chien Fiona
181	Dr Tan Yong Kuan Adrian
182	Dr Tay Ka Choon Stephen
183	Dr Tay Kew Wei David
184	Dr Tay Kok Ling
185	Dr Tay Siew Tee Celena
186	Dr Tay Sok Hoon
187	Dr Tham Kok Wah
188	Dr Thor Guat Ngoh
189	Dr Toh Kok Thye
190	Dr Tok Choo Beng Vincent
191	Dr Tong Thean Seng Reginald
192	Dr Tseng Seong Pheng William
193	Dr Varghese Joseph
194	Dr Vasnwala Farida Fakhruhin
195	Dr Virabhak Nai Karin
196	Dr Waller Patricia Babara
197	Dr Wee Ian Lin Karen
198	Dr Wee Bee Poh Diana
199	Dr Wee Joo Ling Mary
200	Dr Wee Kang Cheng Paul
201	Dr Wong Fook Poh
202	Dr Wong Ming
203	Dr Wang Joon Leong
204	Dr Wong Yik Mun
205	Dr Woon Chee Hong
206	Dr Wu Eu Heng
207	Dr Yang Chien Pai
208	Dr Yap Chiew Fah Ivy
209	Dr Yap Lee (Mrs Chua)
210	Dr Yap Soei Kiat
211	Dr Yeap Eng Hooi
212	Dr Yeo Chye Luan
213	Dr Yeo Khee Hong
214	Dr Yeo Kwan Ching
215	Dr Yeo Lock Peow Peter
216	Dr Yeo May Lene Esther
217	Dr Yik Chor Yeong
218	Dr Yim Sow Tuck Andrew
219	Dr Yong Bo Ling
220	Prof Lim Huat Chye Peter

Ordinary Members

1	Dr Abdul Bashir Bin Abdul Kadir
2	Dr Abdullah Amir Adhha
3	Dr Abdullah Mohd Nazlee
4	Dr Adam Patrick
5	Dr Adidah Bte Hassan
6	Dr Agarwal Urmila
7	Dr Ahmad Faisal Fazlin

8	Dr Ali Akbar Fazuludeen	72	Dr Chang Wei Tee
9	Dr Allagarsamy Karpagavalli	73	Dr Chao Wen Pin Cynthia
10	Dr Ami Nagashima	74	Dr Chareonsri Apiwat
11	Dr Anaswala Shehnaz Manan	75	Dr Chaw Yaw Lim
12	Dr Anathan Abiramy	76	Dr Cheah Wai Yee
13	Dr Ang Boon Kiang Steven Gregory	77	Dr Cheak Wan Ying
14	Dr Ang Chuan Han	78	Dr Chee Boon Ping
15	Dr Ang Geok Lian	79	Dr Chee Fon Foo Ernest
16	Dr Ang Hui Ping Veronica	80	Dr Chee Hsing Gary Andrew
17	Dr Ang Kiam Hwee	81	Dr Chee Kuok Loong Walter
18	Dr Ang Koh Siong	82	Dr Chee See Guan
19	Dr Ang Ling Min	83	Dr Chee Yew Wen
20	Dr Ang Pei-Ming Samuel	84	Dr Chee Yuet Ming Lillian
21	Dr Ang Sing Jim Roy	85	Dr Chen Chih Min
22	Dr Ang Wei Luong	86	Dr Chen De Quan
23	Dr Ang Xin Lin Priscilla	87	Dr Chen Jenn Yuh
24	Dr Anthony Stanislaus	88	Dr Chen Ruiting
25	Dr Asha Ansari	89	Dr Chen Sixian
26	Dr Asogan Aravind Barathi	90	Dr Chen Sze Sin
27	Dr Au Kah Kay	91	Dr Chen Teik Hong Andrew
28	Dr Au Kai Xin Charis	92	Dr Chen Tongyuan
29	Dr Au Min Wei Leonard	93	Dr Chen Weiming Darren
30	Dr Aw Suet Chee	94	Dr Chen Yanjun Jean
31	Dr Aw Tuan Soo	95	Dr Chen Yiming
32	Dr Balakrishnan Srinesh	96	Dr Cheng Ke Yi
33	Dr Balasubramaniam Selvamani	97	Dr Cheng Sihong
34	Dr Baskaran Surendran	98	Dr Cheng Wei Ray
35	Dr Beh Chong Teck Peter	99	Dr Cheok Liangzhi
36	Dr Beh Chun Yen	100	Dr Cheok Soo Gek Felicia
37	Dr Beng Kian Lam Arthur	101	Dr Cheong Chin Lee Angela
38	Dr Beow Qi Zhao	102	Dr Cheong Foong Shien Dora
39	Dr Berchmans Denzil Sandeep Dominic	103	Dr Cheong Kwok Chi Adrian
40	Dr Bhatia Gurmit Singh	104	Dr Cheong Lee Ching
41	Dr Bin Abdul Latiff Muhammad Azmi Hezan	105	Dr Cheong Vicky Gabriel
42	Dr Bintalib Sumayyah Omar	106	Dr Cheong Wei Ling
43	Dr Boey Kok Hoe	107	Dr Cheong Yan Yan Ann
44	Dr Boh Connie	108	Dr Chew Ban Soon
45	Dr Boon Jiabin	109	Dr Chew Bao Li
46	Dr Borrison John Wycliffe	110	Dr Chew Chun Yang
47	Dr Cai Zhengyan Roland	111	Dr Chew Him Lim Madeleine
48	Dr Chai Joon Yi	112	Dr Chew Ing Hai
49	Dr Chan Chee Leong Marvin	113	Dr Chew Khok Kah
50	Dr Chan Chunn Hoo	114	Dr Chew Kuok Ming
51	Dr Chan Hiu Yeung Olivia	115	Dr Chew May Ling
52	Dr Chan Ji Lup Samuel	116	Dr Chew Ming Wei
53	Dr Chan Kok Yew	117	Dr Chew Ming Xian Grace
54	Dr Chan Kong Hon	118	Dr Chew Si Yuan
55	Dr Chan Meng Huey Jason	119	Dr Chew Sung Boon
56	Dr Chan Ming Jonathan	120	Dr Chew Yi Chuen Adrian
57	Dr Chan Miow-Swan	121	Dr Chia Liang Yoong
58	Dr Chan Pai Sheng Daniel	122	Dr Chia Min Shan
59	Dr Chan Sheau Hue	123	Dr Chia Min Yan
60	Dr Chan U-Jyn Kevin	124	Dr Chia Wai Tuck Xavier
61	Dr Chan Wai Ling Theresa	125	Dr Chia Wei Meng Vincent
62	Dr Chan Wei Tat Eugene	126	Dr Chia Woodworth Clarice
63	Dr Chan Wei Ying Joanna	127	Dr Chiam Chiak Teng
64	Dr Chan Xin-Bei Valerie	128	Dr Chiang Swee Kiat Clarence
65	Dr Chan Yat Chun	129	Dr Chiang Wing Chiong
66	Dr Chan Yit Hoong William	130	Dr Chiew Yuen Weng Kenneth
67	Dr Chan Yit Meng	131	Dr Chik Hui Shan
68	Dr Chan Zi Ping Jeremy	132	Dr Chin Chi Hui
69	Dr Chandra Cheryl Christine	133	Dr Chin En Loy Conrad
70	Dr Chang Chee Chea	134	Dr Chin Jing Yi
71	Dr Chang Ting Fen Amy	135	Dr Chin Khong Wee Justin

136	Dr Chin Siew Pang	200	Dr Chua Thiam Eng
137	Dr Chin Yee Choong	201	Dr Chua Xin Ying Jasline
138	Dr Chin Yew Liang Alan	202	Dr Chua Yao Dong
139	Dr Chin Yong Seng	203	Dr Chua Yong Kwang Kevin
140	Dr Chin Yui Cheng	204	Dr Chua Yong Wei Kelvin
141	Dr Chinnappan Vangadasalam	205	Dr Chua Yu Jing Andrew
142	Dr Chio Han Sin Roy	206	Dr Chua Yu Lin Whitney
143	Dr Chishty Shariffa Syahidah	207	Dr Chuah Chin Khang
144	Dr Chiu Pit-Tat Peter	208	Dr Chung Kian Wee
145	Dr Chng Chee Kiong Ronnie	209	Dr Chung Kin Tong
146	Dr Chng Woei	210	Dr Chung Pin Soon
147	Dr Choi Sai Wai	211	Dr Chung Wan Ling
148	Dr Chong Bick Yew	212	Dr D. Rajendran
149	Dr Chong Chun Choy Vincent	213	Dr Darke Ibkaar
150	Dr Chong Ee Mei Vivien	214	Dr Davinder Singh Dhaliwal
151	Dr Chong Ern-Ji Jonathan	215	Dr Devan Anitha
152	Dr Chong Oi Fong	216	Dr Dey Ankita
153	Dr Chong Seik Ein	217	Dr Dhanaselvi Krishnasamy
154	Dr Chong Si Min Clarice	218	Dr Dharmarathna Hetti Mudalige Nisha Tharaka
155	Dr Chong Siew Yun	219	Dr Ding Si Yan
156	Dr Chong Swan Chee	220	Dr Ding Yock Seck Joseph
157	Dr Chong Swee Long	221	Dr Diraviyam Davamani
158	Dr Chong Tze Horng	222	Dr Dong Xiaoke
159	Dr Chong Wai Mun	223	Dr Durai Raj s/o Subramaniam
160	Dr Chong Wai Yip	224	Dr Ee Si Qing
161	Dr Chong Yan-Gerald Mark	225	Dr Ek Jen Lih
162	Dr Chong Yeh Woei	226	Dr Elangovan Abinaya
163	Dr Chong Yixian Calista	227	Dr Elly Sabrina Bte Ismail
164	Dr Choo Chee Hoe Ivan	228	Dr Esmiller Froilan Empensando
165	Dr Choo Chin Yeng	229	Dr Eu Tieng Juoh Wilson
166	Dr Choo Dee Pheng	230	Dr Eva Leina Bte Muhammad Yoosuff
167	Dr Choo Gwek Mei Christina	231	Dr Fan Cong
168	Dr Choo Hock Soon John	232	Dr Fang Hao Sen Andrew
169	Dr Choo Huey-Ni Janice	233	Dr Fang James
170	Dr Choo Jianrong Tommie	234	Dr Fang Xiaocong
171	Dr Choo Li Chuen Winnie	235	Dr Fong Chung Ming
172	Dr Choo Wan En Nicole	236	Dr Fong Lian Im
173	Dr Choong Shangxian Derek	237	Dr Fong Qi Wei
174	Dr Choong Siew Foong	238	Dr Fong Wai Yin
175	Dr Choong Siew Li	239	Dr Fong Wei Liang Andrew
176	Dr Choong Yih Li	240	Dr Fong Yuke Tien
177	Dr Chou Vida	241	Dr Foo Fung Fong
178	Dr Chow Soon Hoong Daniel	242	Dr Foo Fung Yee
179	Dr Chow Wai Leng	243	Dr Foo Jong Hiang
180	Dr Chow Yew Choong Vincent	244	Dr Foo Shao Rong Jonathan
181	Dr Chow Yoke Kuan Donna	245	Dr Foo Siang Sern Nicholas
182	Dr Choy Zi Liang Lester	246	Dr Foo Wenjing Winnie
183	Dr Chu Chun Hong	247	Dr Foo Yong Bock
184	Dr Chua Bee Hong	248	Dr Foo Yu Yet
185	Dr Chua Bee Yee Christina	249	Dr Foo Yun Fen Michelle
186	Dr Chua Chong Bing	250	Dr Foong Li Yen Cecilia
187	Dr Chua Eng Chong Jacob	251	Dr Gamit Vikram Kumar
188	Dr Chua Han Boon	252	Dr Gan Cheong Hwee
189	Dr Chua Hock Leong John	253	Dr Gan Kim Loon
190	Dr Chua Hui Wen Marissa	254	Dr Gan Meng San
191	Dr Chua Huili Evelyn	255	Dr Gan Ow Tin
192	Dr Chua Iroshini	256	Dr Gan Theng Yeow Daniel
193	Dr Chua Ke Yi Claire	257	Dr Gandhi Paveena
194	Dr Chua Kim Ghee Vincent	258	Dr Gaudry Rachael
195	Dr Chua Lay Hoon	259	Dr Gay Pin Pin Janice
196	Dr Chua Lee Lea Im	260	Dr Gay Siok Hun
197	Dr Chua Sing Hue Eunice	261	Dr George Varghese
198	Dr Chua Soh Ai	262	Dr Girider Ikshuvanam Swaminathan
199	Dr Chua Tee Lian	263	Dr Gn Hoong Khee Christopher

264	Dr Goh Bing Xing	328	Dr Hoo Hui Kim
265	Dr Goh Chee Hwei	329	Dr Hoon Wenli Sarah
266	Dr Goh Chin Guan Jeremy	330	Dr Hor Oi Lin
267	Dr Goh Chyen Chye	331	Dr Hou Minsheng
268	Dr Goh Lit Ching	332	Dr Howe Wen Li
269	Dr Goh Mei Yin	333	Dr Huan Yu Min Pearl
270	Dr Goh Miah Kiang Oswald	334	Dr Huang Shuying
271	Dr Goh Miao Jin	335	Dr Hung Jun Xiang
272	Dr Goh Mingli Michelle	336	Dr Hwang Chi Hong
273	Dr Goh Paul-Jon	337	Dr IBRIZAH BINTE ABDUL RAHMAN BAJERAI
274	Dr Goh Pi Hian Jennifer	338	Dr Imran Bin Mohamed Ali
275	Dr Goh Seng Heng	339	Dr Ishikawa Summer Natsuko
276	Dr Goh Shu Huey	340	Dr Iskandar Bin Idris
277	Dr Goh Sing Hong	341	Dr Jam Sou Lai
278	Dr Goh Wei Leong	342	Dr Janthorn Pakdeethai
279	Dr Goh Yann Pbor	343	Dr Jayarajasingam Kesavaraj
280	Dr Goh Yean Hoon	344	Dr Jee Yong Hing
281	Dr Goh Zhaojing	345	Dr Jeevarajah Nithiananthan
282	Dr Goh Ziying	346	Dr John Mary
283	Dr Gouw Janet	347	Dr Joseph Sunil Kumar
284	Dr Govindaswamy Ramachandran Krishnapriya	348	Dr Kadam Aanchal
285	Dr Govinden Lynette	349	Dr Kalyanam Sriram
286	Dr Graetz Arjunan	350	Dr Kam Jiahui Cheryl
287	Dr Gu Jiawei	351	Dr Kam Shyan Chin
288	Dr Gun Shih Ying	352	Dr Kamei Kenichi
289	Dr Guo Weixiao	353	Dr Kan Boon Thaim Eugene
290	Dr Gupta Aditya	354	Dr Kan Dee Ching Elena
291	Dr Hajira D/O A.A Barkath Ali Hasina	355	Dr Kan Hun Yee
292	Dr Han Mei Lan	356	Dr Kang Jun Kai Julius
293	Dr Han Su Yin Jane	357	Dr Kang Yida Benjamin Joseph
294	Dr Han Whie Kwang	358	Dr Kang Yirun Gregory Michael
295	Dr Han Xiu Hui Debra	359	Dr Kannan s/o Sunderaraj
296	Dr Haputhanthiri Duleen Dushyantha	360	Dr Kao Chin Yu @ Chit Oo
297	Dr Haridas Sonia	361	Dr Kao Wei Hsing
298	Dr Hartina Hajireen Rajudin	362	Dr Kao Wei Hung
299	Dr Hassan Ayu Hasida Binti	363	Dr Kasenda Laura
300	Dr Hee Li Heng	364	Dr Kaur Navpreet
301	Dr Heng Kim Boon	365	Dr Kay Aih Boon Erwin
302	Dr Heng Kuan Yong	366	Dr Kee Bang Heng
303	Dr Heng Soo Hng Joyce	367	Dr Kee Leng Chee
304	Dr Heng Wee Soon	368	Dr Kee Loo
305	Dr Heng Yan Shan	369	Dr Kee Sor Hann
306	Dr Henry S/O Ramaya	370	Dr Keh Syn Syn
307	Dr Hew Wei Yen	371	Dr Keong Kean Seng Gary
308	Dr Hiak Tai Soon	372	Dr Khairian Mohd
309	Dr Hii Khing Jim	373	Dr Khairul Bin Abdul Rahman
310	Dr Hii Shiun Jiin	374	Dr Khan Sanaullah
311	Dr Ho Chi Siang Alan	375	Dr Khaw May May
312	Dr Ho Chok Chan Alan	376	Dr Khaw Seng Ghee
313	Dr Ho Chwin	377	Dr Khi Yue Ling Audrey
314	Dr Ho Han Kwee	378	Dr Kho Guan Hoon Annette
315	Dr Ho Hang Chen	379	Dr Kho Keng How
316	Dr Ho Hin Peow	380	Dr Khoo Ah Chew
317	Dr Ho Jee Meng Andre	381	Dr Khoo Bee Sim
318	Dr Ho Kai Kwong Jeffrey	382	Dr Khoo Chooi Yong
319	Dr Ho Kin Yan	383	Dr Khoo Hui Leng
320	Dr Ho Lai Kwun Patrick	384	Dr Khoo Yiok Bin Christine
321	Dr Ho Tet Khiun	385	Dr Khor Beng Lee
322	Dr Ho Tzin Yih	386	Dr Khor Huiyi Joanne
323	Dr Ho Woon Yang	387	Dr Kim Michael
324	Dr Ho Xin Qin	388	Dr Ko Hong Beng Gregory
325	Dr Ho Yew Mun	389	Dr Koay Wei Chee
326	Dr Hoe Wan Sin	390	Dr Koh Hang Yong
327	Dr Hong Dehan	391	Dr Koh Hau Tek

392	Dr Koh Juexi Casey	455	Dr Lauw Hock Hai Edison
393	Dr Koh Kar Wee	456	Dr Law Kung How
394	Dr Koh Le-on Elroy	457	Dr Law Pet Lin Petrina
395	Dr Koh Liang Mui	458	Dr Law Zhi Wei
396	Dr Koh Min Jie	459	Dr Lawrie Faraz Azam
397	Dr Koh Shao Hui	460	Dr Laxmanan Rajarajeswari
398	Dr Koh Swee Hiang	461	Dr Lee Alice
399	Dr Koh Tat Yuan Bernard	462	Dr Lee Boon Kok Thomas
400	Dr Koh Tee Lock Terence	463	Dr Lee Ceh Yong
401	Dr Koh Tee Sian Colin	464	Dr Lee Chang Long
402	Dr Koh Thuan Wee	465	Dr Lee Chau Wah
403	Dr Koh Wei-Mei Jeremy	466	Dr Lee Chee Sean
404	Dr Koh Yong Hwee Norman	467	Dr Lee Cheng San Kenneth
405	Dr Kok Chin Yon	468	Dr Lee Chien Nien
406	Dr Kok Jaan Yang	469	Dr Lee Chiew
407	Dr Kok Ta Wei Kevin	470	Dr Lee Ching Yit Shirley
408	Dr Kok Zi Yin	471	Dr Lee Chong Han
409	Dr Kong Jun Cheong	472	Dr Lee Chu Ching
410	Dr Kong Kah Shern Andy	473	Dr Lee Chu Muk
411	Dr Kong Kin Hou	474	Dr Lee Ci Han
412	Dr Kong San San Stella	475	Dr Lee Dehao Victor
413	Dr Kong Sui Shing Georgina	476	Dr Lee Elin
414	Dr Koo Wee Khiat Alvin	477	Dr Lee Eng Hua
415	Dr Kor Michelle	478	Dr Lee Hang Keong
416	Dr Krishna Moorthy s/o Shanmugam	479	Dr Lee Hew Mun John Fergus
417	Dr Krishna Prasad Giri	480	Dr Lee Hong Huei
418	Dr Krishnasamy Radha	481	Dr Lee Huat Ming Danny
419	Dr Kua Shin Yii	482	Dr Lee Hui Mean
420	Dr Kuan Dah Wei Alex	483	Dr Lee Jin Fu Marcus
421	Dr Kuan Mae Yee	484	Dr Lee Kai Xin
422	Dr Kuan Yi Hern Benjamin	485	Dr Lee Kean Sheh
423	Dr Kunarso Galih	486	Dr Lee Khai Weng Michael
424	Dr Kwak Ping Lam	487	Dr Lee Kim Kee
425	Dr Kwan Pek Yee	488	Dr Lee Kok Weng Michael
426	Dr Kwek Boon Chow	489	Dr Lee Kong How
427	Dr Kwek Kon Yew	490	Dr Lee Kwok Keong
428	Dr Kwek Thiam Soo	491	Dr Lee Lai Kit Sylvia
429	Dr Kwok Chun Lin	492	Dr Lee Li Ling Magdalene
430	Dr Kwok Mun Choy Kevin	493	Dr Lee Meixia Diane
431	Dr Kwok Su-Ling Karen	494	Dr Lee Ming Wai Mandy
432	Dr Kwok Wai Wan	495	Dr Lee Ming Yong
433	Dr Kwong Seh Meng	496	Dr Lee Mun Heng
434	Dr Lai Fui Lin	497	Dr Lee Peng Khow
435	Dr Lai Junxu	498	Dr Lee Qianyi Ruth
436	Dr Lai Kok Wei	499	Dr Lee Sau Yee
437	Dr Lai Nai Hoong	500	Dr Lee See Chung
438	Dr Lai Wee Lee	501	Dr Lee Shirley
439	Dr Lai Yirong	502	Dr Lee Siew Thye
440	Dr Lam Bee Lan	503	Dr Lee Siow Kiang Georgia
441	Dr Lam Ho Hon Moses	504	Dr Lee Su-Wen Annthea
442	Dr Lam Jie Feng Joshua	505	Dr Lee Suzie
443	Dr Lam Meng Chon	506	Dr Lee Swee Meng Kelvin
444	Dr Lam Poh Huat	507	Dr Lee Sze Han Janan
445	Dr Lam Teck Meng Lawrence	508	Dr Lee Tzu Hooi
446	Dr Lam Wee Min	509	Dr Lee Van Hien
447	Dr Lam Wei Ting	510	Dr Lee Wei Hsin Carol
448	Dr Lan Jian Hui Chester	511	Dr Lee Wen Yan
449	Dr Lan Jiann Jong	512	Dr Lee Yah Leng
450	Dr Lau Pik Onn	513	Dr Lee Yan Qing
451	Dr Lau Teh Yee	514	Dr Lee Yeng Fen
452	Dr Lau Vi Hok Don	515	Dr Lee Yew Wei
453	Dr Lau Yen Ning	516	Dr Lee Yew Weng Andrew
454	Dr Lau Yew Chin	517	Dr Lee Yi Yong

518	Dr Lee Yik Voon	580	Dr Lim Jin Foo
519	Dr Lee Ying Ling	581	Dr Lim Jing Fen
520	Dr Lee Yu Ming	582	Dr Lim Jun Hong
521	Dr Lekamge Eriyagama Lekmalage Sachintha Lankamali	583	Dr Lim Ka Pheck Angela
522	Dr Leng Qi An Leonard	584	Dr Lim Keng Chye David
523	Dr Leong Hoe Chng Janelene	585	Dr Lim Khong Jin Michael
524	Dr Leong Hon Loong	586	Dr Lim Kien Sin
525	Dr Leong Huey Yee Christine	587	Dr Lim Liang
526	Dr Leong Kok Hean Derek	588	Dr Lim Lisa Lynn
527	Dr Leong Peng Fai Samuel	589	Dr Lim Luping
528	Dr Leong Su Chen Angela	590	Dr Lim May Er Grace-Marie
529	Dr Leong Tyng Tyng	591	Dr Lim Meng Choo
530	Dr Leong Wai Hoe Justin	592	Dr Lim Michelle Leanne
531	Dr Leong Wen Hao Justin	593	Dr Lim Mui Lee
532	Dr Leong Yan Hoi	594	Dr Lim Peng Peng
533	Dr Leong Yew Kin	595	Dr Lim Seok Cheng Sabrina
534	Dr Leong Yi Ming Lucy	596	Dr Lim Shee Lai
535	Dr Leow Boon Teck	597	Dr Lim Shiao Wei
536	Dr Leow Cheng Gek	598	Dr Lim Shu Chuin Shaun
537	Dr Leow Wei Aun	599	Dr Lim Sook Yien Lynn
538	Dr Ler Gee Bueh	600	Dr Lim Soon Aun Rodney
539	Dr Ler Teng Noh Diana	601	Dr Lim Soon Meng Edward
540	Dr Leung Yuet Sing Lewina	602	Dr Lim Teck Khai
541	Dr Lew Kian Hwa	603	Dr Lim Teik Hock
542	Dr Li Chao	604	Dr Lim Teng Hong
543	Dr Li Shaoqun	605	Dr Lim U-Lin Queenie
544	Dr Li Shi'An Derek	606	Dr Lim Wai Kwong Kenny
545	Dr Li Zhongyi Joshua	607	Dr Lim Wee How
546	Dr Liam Si Qi Petrina	608	Dr Lim Wee Ni
547	Dr Liang Hsueh Ying Joyce	609	Dr Lim Wee Tee
548	Dr Liang Kai Lun Victor	610	Dr Lim Wei Liang Daniel
549	Dr Liao Kah Han	611	Dr Lim Weixiang Mark
550	Dr Liew Ching Mei Norene	612	Dr Lim Weixin
551	Dr Liew Han Lim	613	Dr Lim Wen Siang Kevin
552	Dr Liew Hui Hui	614	Dr Lim Xiu Mei Laura
553	Dr Liew Nan Piew Herman	615	Dr Lim Yee Theng Tracey
554	Dr Liew Pui Mun	616	Dr Lim Yeeu Kuang
555	Dr Liew Su Lynn	617	Dr Lim Ying
556	Dr Liew Vern Chern Karen	618	Dr Lim Yueh Ling
557	Dr Liew Wen Jian Mark	619	Dr Lin Kai Wei
558	Dr Lim Baoying	620	Dr Lin Lih Keong
559	Dr Lim Bee Lin	621	Dr Lin Sheng Chieh
560	Dr Lim Bee Ling Tina	622	Dr Lin Shijun Cheryl
561	Dr Lim Chen Siang Nigel	623	Dr Lin Su Ni Lily
562	Dr Lim Chia Sin	624	Dr Ling Wen Jiat Grace
563	Dr Lim Chin Wei	625	Dr Ling Yee Von
564	Dr Lim Chin Yin	626	Dr Ling Zheng Jye
565	Dr Lim Choo	627	Dr Liow Yiyang
566	Dr Lim Cui Ling	628	Dr Liu Sha
567	Dr Lim Dwee Wee	629	Dr Liu Woon Yi
568	Dr Lim Geok Bin	630	Dr Liu Zhiyang Jody
569	Dr Lim Heng Lee Lawrence	631	Dr Lo Andy
570	Dr Lim Heuk Yew	632	Dr Lo Cher Kuan
571	Dr Lim Hock Sheng Mark	633	Dr Lo Kit Leong
572	Dr Lim Hon Giat Raymond	634	Dr Lo Terence Peter Tian Vun
573	Dr Lim Hong Shen	635	Dr Lo Ting Ling
574	Dr Lim Hsiu Yih Frances	636	Dr Loh Cai Feng Rachel
575	Dr Lim Hwee Woon	637	Dr Loh Cheng
576	Dr Lim Jia Qing	638	Dr Loh Cher Zoong
577	Dr Lim Jiak Woon	639	Dr Loh Chiu Khuen
578	Dr Lim Jiasheng	640	Dr Loh Goh Chor
579	Dr Lim Jietong	641	Dr Loh Hong Yuh
		642	Dr Loh Jun Hao

643	Dr Loh Kwok Thye David	707	Dr Nagar Umakant
644	Dr Loh Philip	708	Dr Nah Hui Ying Clarissa
645	Dr Loh Seow Foong	709	Dr Nah Shi Min Michelle
646	Dr Loh Soon Shan	710	Dr Nair Bhaskaran Kesavan
647	Dr Loh Su Lin Jennifer	711	Dr Nair Sarala Devi Sankaran
648	Dr Loh Wenying Amanda	712	Dr Nam Min Fern Alvina
649	Dr Loh Yin Leng Carolyn	713	Dr Namuduri Rama Padmavathi Devi
650	Dr Loh York King	714	Dr Narendran Ramana
651	Dr Loh Zhi Ming	715	Dr Narula Prateet Singh
652	Dr Loke Chi Wei Peter	716	Dr Narulla Ranjeet
653	Dr Loke Foo Shin Kelly	717	Dr Neo Chong Shin Gary
654	Dr Loke Mun Choy Eugene	718	Dr Neo Hui Yee
655	Dr Loo Lip Kuan	719	Dr Neo Jun Xiang Andy
656	Dr Loo Ying Yi	720	Dr Neo Kiah Yong Alvin
657	Dr Loo Yun Teng	721	Dr Neoh Chi Lim
658	Dr Low Chai Ling	722	Dr Ng Chia Hau
659	Dr Low Chin Yong	723	Dr Ng Chin Hwee
660	Dr Low How Cheong	724	Dr Ng Chung Khern Arthur
661	Dr Low Jia Hua	725	Dr Ng Chyi Yoke Elisa
662	Dr Low Jin Kheng	726	Dr Ng Delvin
663	Dr Low Kian Chuan David	727	Dr Ng Guat Hua
664	Dr Low Lee Meng Lisa	728	Dr Ng Guoxiong Louis
665	Dr Low Sau Wai	729	Dr Ng Hong Yi
666	Dr Low Siew Teong	730	Dr Ng Hui Yu
667	Dr Low Sim Ong Timothy	731	Dr Ng Huiwen Christine
668	Dr Low Sze Sen	732	Dr Ng Huiyu
669	Dr Low Wye Mun	733	Dr Ng Hwee Hin
670	Dr Low Yi Ling Elaine	734	Dr Ng Joon Hwee
671	Dr Low Yin Mei Esther	735	Dr Ng Juak Cher
672	Dr Loy Heng Juen Kevin	736	Dr Ng Kok Wei
673	Dr Loy Shun Ting	737	Dr Ng Koon Keng Victor
674	Dr Lu Hualong	738	Dr Ng Liang Wei
675	Dr Lua Boon Wee Jennifer	739	Dr Ng Liling
676	Dr Lua Wen Bin Samuel	740	Dr Ng Mae Ling
677	Dr Lua Wen Sheng	741	Dr Ng Poh Heng
678	Dr Lui Kailin Kareen	742	Dr Ng Seo Peng Christine
679	Dr Lum Khai Wah	743	Dr Ng Shu Wei
680	Dr Lum Wai Mun Alvin	744	Dr Ng Si Ren Alex
681	Dr Lum Wei Ming Vincent	745	Dr Ng Si Ying Michelle
682	Dr Ma Swan Hoo	746	Dr Ng Siau Peng
683	Dr Maganlal Neesha	747	Dr Ng Siew Khoon
684	Dr Mahaboob Shariff B Hassan S	748	Dr Ng Siew Min Amy
685	Dr Mahalingam Venkatesan Premdhevi	749	Dr Ng Sok Boey
686	Dr Majid Waheeda Banu	750	Dr Ng Soon Yin
687	Dr Mak Wen Jie	751	Dr Ng Su Lyn Lynette
688	Dr Manoharan Devasena	752	Dr Ng Suat Tong
689	Dr Mark Nicholson	753	Dr Ng Teck Keng Dominique
690	Dr Masayu Zainab Binte Masagos Mohamed	754	Dr Ng Wee Chuan
691	Dr McMullan Kaye	755	Dr Ng Wei Bunn
692	Dr Mogilan S/O Mohan	756	Dr Ng Wei Kian
693	Dr Mohamad Hashir Bin Abdul Malik	757	Dr Ng Xin Rong
694	Dr Mohamad Sharif Bin Syed Hassan Alkaff	758	Dr Ng Yu Ping Darice Jill
695	Dr Mohamed Ghazali	759	Dr Nieh Chih Chiang
696	Dr Mok Boon Rui	760	Dr Nitin Jooty
697	Dr Mok Swee Jin	761	Dr Nitin Sharma
698	Dr Mok Wai Kit	762	Dr Noor Shaik Mohamed
699	Dr Mok Ying-Pei Karen	763	Dr Nor Azhar Bin Mohd Zam
700	Dr Mong Shaowei Jeremy	764	Dr Norkhalim Bin Dalil
701	Dr Muhamad Varkkey Julian Varkkey	765	Dr Nyam Ngian Choy Raymond
702	Dr Muhamed Usaf Ansari	766	Dr Nyi Nyi Tun
703	Dr Muhammad Ilman Bin Mohd Adil	767	Dr Oei Su Kai
704	Dr Murali Dharan Palanisamy	768	Dr Oh Cher Ming
705	Dr Myat Htwe	769	Dr Oh Guat Leng
706	Dr Mythili Pandi	770	Dr Ong Ai Li

771	Dr Ong Ai Ling Julia	835	Dr Poon Sher Lynn
772	Dr Ong Bee Sim	836	Dr Pow Chun Wei
773	Dr Ong Cheng Choon	837	Dr Prasad Meenakshi
774	Dr Ong Cheng Ean	838	Dr Prisca De Cruz
775	Dr Ong Chon-Kin Fabian	839	Dr Priya Prasad
776	Dr Ong Chor Teck Joseph	840	Dr Puah Boon Kwang
777	Dr Ong Eu Jin Roy	841	Dr Qing Manli
778	Dr Ong Geok Wei Heather	842	Dr Quah Jipson
779	Dr Ong Hui Li Julia	843	Dr Quah Siok Chuan
780	Dr Ong I-Fung Ivan	844	Dr Quah Soon Wee
781	Dr Ong Jin Ai	845	Dr Quah Tee Hwa
782	Dr Ong Jun Sheng Bennett	846	Dr Quah Yan Ling
783	Dr Ong Keith	847	Dr Quek Dina
784	Dr Ong King Jane	848	Dr Quek Gim Hian James
785	Dr Ong Kok Kiong	849	Dr Quek Khai Wen
786	Dr Ong Lan Fang Rebecca	850	Dr Quek Lee Seh
787	Dr Ong Lay Kheng Celeste	851	Dr Quek Mong Seng
788	Dr Ong Lay Siang	852	Dr Quek Peng Lim Timothy
789	Dr Ong Li Ling Karen	853	Dr Quek Sui-Yi Alina (Mrs Alina Tan)
790	Dr Ong Ming Jiunn	854	Dr Radiah Binti Salim
791	Dr Ong Pang Yeow Gary	855	Dr Raigam Arachchilage Chathuranga Iresh Rathnayake
792	Dr Ong Pei Yi		
793	Dr Ong Poo Chuan	856	Dr Rajaratnam Komathy
794	Dr Ong Rong Hua Jason	857	Dr Ramasamy Packiyavathi
795	Dr Ong Shu Min	858	Dr Ramdass Haridass
796	Dr Ong Su-Anne	859	Dr Ramesh Sadasivan
797	Dr Ong Wan Cheng	860	Dr Raveendran Rakesh
798	Dr Ong Wen Chong	861	Dr Razu Kantayya Sunitha
799	Dr Ong Woon Ching	862	Dr Rohani Bte Saptu
800	Dr Ong Wu Chuan	863	Dr Roshni Kandasamy Pillay
801	Dr Ong Xiang Ning	864	Dr Sadayan Abdul Aziz Noordin
802	Dr Ong Yee Ru Evinda	865	Dr Safdar Husain Farah
803	Dr Ong Yingxian Natalie	866	Dr Sarani Omar
804	Dr Ooi Chung Ping	867	Dr Sathiamurthy Sujatha
805	Dr Ooi Li Xin Joanna	868	Dr Say Jia Huey
806	Dr Ooi N-De	869	Dr Seah Chiew Wan
807	Dr Ooi Siew Hong	870	Dr Sebastian Victor @ Wardson Victor
808	Dr Ooi Wei Yin	871	Dr See Jian Hau
809	Dr Ow Chien Koon	872	Dr Seet Lin Tze
810	Dr Ow David	873	Dr Seet Wei Min Adele
811	Dr Ow Ian	874	Dr Segar Ashok
812	Dr Paing Swe Swe Thet	875	Dr Seitoh Yu Ting Elizabeth
813	Dr Pan Xingyi Alan @ Phua Sing Yi Alan	876	Dr Selvaganapathi Yogeswari
814	Dr Pandey Ashis	877	Dr Sen Jitendra Kumar
815	Dr Pang Wui Chi Jason	878	Dr Seong Peck Suet
816	Dr Pau Lai Yin	879	Dr Seow Hsueh Ching Jonathan Gerard
817	Dr Paul Yow Zhi Wen	880	Dr Seow Zhiqiang Jeremy Mark
818	Dr Pawar Nilesh Hanumant	881	Dr Shanker Sanjeev
819	Dr Peck Ming-Hsin Stanley	882	Dr Shanmugasundaram Chidambaram
820	Dr Phan Oi Peng	883	Dr Shariffah Nadia Binte Syed Taha Aljunied
821	Dr Phang Chia May	884	Dr Sharma Shishir
822	Dr Phang Siung King Jonathan	885	Dr Sheares Caroline Sow Kay
823	Dr Phoon Chiu Yong	886	Dr Sheena Han Yan Jiao
824	Dr Phua Huei Wen Daryl	887	Dr Shen Fengli Sharon
825	Dr Phua Hui Ling Michelle	888	Dr Sheppard Mark Kai Ng
826	Dr Phua See Chun	889	Dr Siau Kai Rong
827	Dr Phua Sin Ru	890	Dr Siew Boon Liong Glenn
828	Dr Phua Swee Huat	891	Dr Siew Man Gah
829	Dr Phyto Wint Wint Tun	892	Dr Siew Wei Fong
830	Dr Pillay Vidhya Dharshini	893	Dr Si-Hoe Sing Yin
831	Dr P'ng Chin Guan Julian	894	Dr Sim Buan Lee Gilbert
832	Dr Png Lee Gueh Doanna Vivienne	895	Dr Sim Chin Sing Evan
833	Dr Poh Chern Loong Andy	896	Dr Sim Choon Seng
834	Dr Poh Siew Cheng	897	Dr Sim Hui Shan

898	Dr Sim Seng Chye	962	Dr Tan Chung Mui Lucy (Mrs Ooi)
899	Dr Sim Shin Wei	963	Dr Tan Dihao Keith
900	Dr Sim Syn Pin Samuel	964	Dr Tan Ee Ju
901	Dr Sim Wei Qian Michelle	965	Dr Tan Gee Hwa
902	Dr Sin Yew Leong	966	Dr Tan Gek Ngor
903	Dr Singaporewalla Fatima Reyaz	967	Dr Tan Gek Yin Christine
904	Dr Singru Rohit Ramakant	968	Dr Tan Geok Jim
905	Dr Sinnathamby Thanasekaran	969	Dr Tan Gim Hong Herbert
906	Dr Siow Boon Leng	970	Dr Tan Hai Chuang
907	Dr Siow Chun Siong	971	Dr Tan Han Kwang
908	Dr Siow Jie Benjamin	972	Dr Tan Hsiang Lung
909	Dr Siow Yeen Kiat	973	Dr Tan Hsin Hui Louisa
910	Dr Siriamornsarp Ratnaporn	974	Dr Tan Hsu-Chen Andrea
911	Dr Siti Hasnah Binti Abdullah	975	Dr Tan Huey Chieng
912	Dr Sivamathy Bhuvanakrishna	976	Dr Tan Hui Ling Diana
913	Dr Sivanewaran Sharmilee	977	Dr Tan Hung Chai
914	Dr Sng Bo Yang Jonathan	978	Dr Tan Jee Ooi
915	Dr Sng Kong Chee	979	Dr Tan Jia Yeong
916	Dr Sng Li Wah	980	Dr Tan Jiak Ping
917	Dr Sng Weirong Joshua	981	Dr Tan Jin Xuan
918	Dr Soh Cheng Cheng	982	Dr Tan Jit Seng
919	Dr Soh Chiun Leng	983	Dr Tan Jun Guan
920	Dr Soh Feng Wei	984	Dr Tan Kee Chong
921	Dr Soh Hsien Wern Gavin	985	Dr Tan Keng Yang
922	Dr Soh Joo Kim	986	Dr Tan Kia Yong Paul
923	Dr Soh Lea Sar	987	Dr Tan Kian Hua
924	Dr Soh Wah Ngee	988	Dr Tan Kian Wee Kenneth
925	Dr Sonal Mehra	989	Dr Tan Kim Kiat
926	Dr Soo Mun Fong	990	Dr Tan Kok Leong
927	Dr Soo Si Jia Dawn	991	Dr Tan Kok Ying
928	Dr Soo Siow Lian	992	Dr Tan Kong Chin
929	Dr Soon En Loong	993	Dr Tan Kuan Khoon
930	Dr Soong Chuon Vui Jovian	994	Dr Tan Kwang
931	Dr Su Jiarui	995	Dr Tan Lay Twan Felicia
932	Dr Su Shichang	996	Dr Tan Lay Wee
933	Dr Su Wei Cheng	997	Dr Tan Li Mei Joanna
934	Dr Sulaimi Mohd Saifuz	998	Dr Tan Lian Ching Audrey
935	Dr Sundarrajan Chitra	999	Dr Tan Liat Leng
936	Dr Sundus Hussain-Morgan	1000	Dr Tan Lip Pin
937	Dr Suraidah Bte Ahmat	1001	Dr Tan Lyanzhiang Aidan
938	Dr Surendra Babu Parvathy Babu	1002	Dr Tan Lye Yoong
939	Dr Sy Li Lin	1003	Dr Tan May Yen Lillian
940	Dr Syed Harun Bin Taha Alhabsyi	1004	Dr Tan Mei Ling Penelope
941	Dr Sze Kai Ping	1005	Dr Tan Mian Yi
942	Dr Tai Zu Huang	1006	Dr Tan Mong Heng Moses
943	Dr Tam Tak Chuen Elias	1007	Dr Tan Mui Ling Donna
944	Dr Tam Wei Ping	1008	Dr Tan Peh Khee
945	Dr Tan Ah Huay @ Tan Ee Ling	1009	Dr Tan Peng Wee
946	Dr Tan Aik Guan Gerald	1010	Dr Tan Qiuli Angela
947	Dr Tan Aik Lim Calvin	1011	Dr Tan Ru Yuh
948	Dr Tan Bee Tieng	1012	Dr Tan Sai Tiang
949	Dr Tan Buay Imm	1013	Dr Tan Sherie
950	Dr Tan Chai Lee	1014	Dr Tan Shi Ching
951	Dr Tan Chay Hoon	1015	Dr Tan Shu Juan
952	Dr Tan Cheng Chwee Lawrence	1016	Dr Tan Siang Hon
953	Dr Tan Chin Beng Melvyn	1017	Dr Tan Sin Kuan
954	Dr Tan Chin Hor	1018	Dr Tan Sok Miang
955	Dr Tan Chin Leong	1019	Dr Tan Su-Hern
956	Dr Tan Ching Wah	1020	Dr Tan Su-Yen
957	Dr Tan Chooi Chooi	1021	Dr Tan Swee Neo Regina
958	Dr Tan Chu Hui Anne Regina	1022	Dr Tan Sze Wee
959	Dr Tan Chun Jek	1023	Dr Tan Tat Hao Alon
960	Dr Tan Chun Yeal	1024	Dr Tan Teck Shi
961	Dr Tan Chun Yen	1025	Dr Tan Teck Tee

1026	Dr Tan Teing Ping	1090	Dr Thevathasan Ivor Gunaseelan
1027	Dr Tan Ter Wen Jessie	1091	Dr Thia Shu Yi Charissa
1028	Dr Tan Tze Chin	1092	Dr Thia Wee Keng Kevin
1029	Dr Tan Wang Theng	1093	Dr Thien Sook Kyen
1030	Dr Tan Wei Desmond	1094	Dr Thiow Boon Yin
1031	Dr Tan Wei Jian Jonathan	1095	Dr Thomas Santosh Lionel
1032	Dr Tan Wei Ming	1096	Dr Thwin Aye Khine
1033	Dr Tan Weixuan Colin	1097	Dr Tiah Seow Hwee Jane
1034	Dr Tan Wen-Hui	1098	Dr Tian Shuxin Olivia
1035	Dr Tan Xiang Yin	1099	Dr Tien De Yang Justin
1036	Dr Tan Xin Lei	1100	Dr Tim Wei Lun
1037	Dr Tan Yan Ling Cynthia	1101	Dr Tiong Sylvia
1038	Dr Tan Yean Choon Thaddaeus	1102	Dr Tjang Tjung Fa Francis
1039	Dr Tan Yen Ee	1103	Dr Tng Eng Loon
1040	Dr Tan Yew Sang	1104	Dr Tng Huiling Kimberley
1041	Dr Tan Yew Weng David	1105	Dr Tng Wei Chiang
1042	Dr Tan Yi Rui	1106	Dr Toh Beng Chye
1043	Dr Tan Yi Xia Charlene	1107	Dr Toh Chan Cheong Richard
1044	Dr Tan Yong Tong	1108	Dr Toh Ee Wan
1045	Dr Tan Yu Wen Jonathan	1109	Dr Toh Han Sim Matthias Paul
1046	Dr Tan Yung Ming	1110	Dr Toh Mei Ai Lena
1047	Dr Tan Zhi Xiang	1111	Dr Toh Mei Ling
1048	Dr Tan Ziyang Jonathan	1112	Dr Toh Sheng Cheong
1049	Dr Tang Jessica Hay	1113	Dr Tok Ern Lai
1050	Dr Tang Kim Lian	1114	Dr Tok Sock Cheng
1051	Dr Tang Phua Mien	1115	Dr Tong Chuan Hong
1052	Dr Tang Wai Meng	1116	Dr Tong Jun Ho
1053	Dr Tang Wen Yu Gavin	1117	Dr Tong Mei Lin Philomena
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1056	Dr Tay Chin Tong	1120	Dr Tsang Yun Ying Tammy
1057	Dr Tay Choon Mong Leslie	1121	Dr Tseng Shou Ying Evelyn
1058	Dr Tay Guan Tong	1122	Dr Tui Ze Yuan
1059	Dr Tay Hu-Lin	1123	Dr Tyagi Kanika
1060	Dr Tay Jun Sheng	1124	Dr Umesato Kazuya
1061	Dr Tay Ken-Wei Eugena	1125	Dr Ung Eugene
1062	Dr Tay Kiat Siong Jonathan	1126	Dr Upadhyaya Trisha
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1065	Dr Tay Swee Kwang Andrew Epaphroditus	1129	Dr Wadu Mesthri Nisansala Dulmini Gamage
1066	Dr Tay Tian En Jason	1130	Dr Wai Joey Hon Tong
1067	Dr Teh Kim Khiam	1131	Dr Wan Yu Li
1068	Dr Ten Dick Xiang	1132	Dr Wang Jin Jian
1069	Dr Teo Cheng Rong	1133	Dr Wang Qian
1070	Dr Teo Hon Wei	1134	Dr Wee Hoe Meng Daniel
1071	Dr Teo Hui Ling	1135	Dr Wee Shi Hui Sharon
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1073	Dr Teo Jia Hui	1137	Dr Whey Poh Yee Elizabeth
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1080	Dr Teoh Pui Pui	1144	Dr Wong Eu Joon Adrian
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1085	Dr Tham Jian Yang	1149	Dr Wong Jian Rong Eka
1086	Dr Tham Wei Ying	1150	Dr Wong Jinquan
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1088	Dr Thanapal Dhanasekaran	1152	Dr Wong Kai Zong
1089	Dr Thanju Apurva		

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1154	Dr Wong Kia Boon	1217	Dr Yap Yew-Chong Bernard
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1164	Dr Wong Ngoi Lei Gloria	1227	Dr Yeo Thoont Kiat
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1213	Dr Yap Sui Ling		
1214	Dr Yap Theresa		
1215	Dr Yap Thiam Koon		

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37	Dr Chan Wenjian	100	Dr Choo Xueli Selena
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76	Dr Chin Kher Young	139	Dr Foo Hui Jun
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154	Dr Goh Hui Si Melinda	216	Dr Kevin Khaw Beng Chin
155	Dr Goh Jia Yi	217	Dr Khairun Nafeesha
156	Dr Goh Jun Heng	218	Dr Khang Hock Siang
157	Dr Goh Kang Hao	219	Dr Khiew Han Yang
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160	Dr Goh Wenhui Rebecca	222	Dr Khoo Yee Xuen
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163	Dr Goh Zhong Min Ethan	225	Dr Kim Taehwan
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167	Dr Gu Weixiang	229	Dr Koh Shi Min
168	Dr Guleria Sunil	230	Dr Koh Shunjie Kelvin
169	Dr Gunasekeran Dinesh Visva	231	Dr Koh Si Qi Odelia
170	Dr Gunatilake Mapa Mudiyanseelage Nishadhi Apsara	232	Dr Koh Siew Ling
171	Dr Guo Xiner	233	Dr Koh Yi Meng Kevin
172	Dr Guo Yuxiao	234	Dr Koh Yiwen
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176	Dr Hang Guanqi	238	Dr Ku Jung Kai
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189	Dr Ho Yih Xian Collin	251	Dr Lasmono Andy
190	Dr Ho Ying Jie	252	Dr Lather Shipra
191	Dr Hong Zhen Yu Julian	253	Dr Lau Ching Ting Jason
192	Dr How Guo Yuan	254	Dr Lau Chun Lim
193	Dr Huang Huiling	255	Dr Lau Ming Fei
194	Dr Huang Huixin Joyce	256	Dr Law Shipei
195	Dr Huang Juncheng	257	Dr Law Siu Chun
196	Dr Huang Lu	258	Dr Law Wen Min Gemma Therese
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277	Dr Lee Weiyong	340	Dr Lim Ziqing Michelle
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279	Dr Lee Wen-Yi Penny	342	Dr Lin Sixuan
280	Dr Lee Yang Jing Wilona	343	Dr Lin Zikai
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282	Dr Lee Yijing Ben	345	Dr Liong Yee Vonne
283	Dr Lee Yin Fei	346	Dr Liu Ren Jie
284	Dr Lee Yin Ru	347	Dr Liu Ren Wei
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288	Dr Leong Hui Ting Melissa	351	Dr Lo Wen How
289	Dr Leong Wai Siang	352	Dr Lo Ying Tai
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294	Dr Leow Yao Guang	357	Dr Loh Ying Xian Benjamin
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296	Dr Li Hanzhi	539	Dr Loke Choy Yin
297	Dr Li Ke	360	Dr Loke Ealing
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329	Dr Lim Wei Liang Bryan	392	Dr Minu Rajangam

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412	Dr Nee Pei Yi	476	Dr Pow Siok Yen
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451	Dr Ooi Seong Thean	515	Dr Shin Youchan
452	Dr Ooi Yee Jin	516	Dr Shum Oi Han
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456	Dr Pamula Santha Kumari		

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522	Dr Singh Jyoti	585	Dr Tan Shi Yan Shaun
523	Dr Singh Medha	586	Dr Tan Shoun
524	Dr Singha Amrita	587	Dr Tan Shu Jun
525	Dr Siow Yong Ming Jeffrey	588	Dr Tan Si Hui Melissa
526	Dr Smith Susan	589	Dr Tan Si Yuan Bryan
527	Dr Sng Dawei David	590	Dr Tan Siak Khim
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529	Dr Soh Jingyao Jonathan	592	Dr Tan Siew Ming
530	Dr Soh Xi Yuan	593	Dr Tan Soong Hui Natalie
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533	Dr Soh Yu Feng	596	Dr Tan Sze May Sharon
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535	Dr Song Majinyang	598	Dr Tan Tze Qi Jan
536	Dr Soo Jing Wei	599	Dr Tan Tze Ying
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548	Dr Takikawa Keiko	611	Dr Tan Yingze
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551	Dr Tan Ai Lin Geraldine	614	Dr Tan Yu Han Vanessa
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553	Dr Tan Chee Khing	616	Dr Tan Zhe Wei Leon
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556	Dr Tan Chong Yew	619	Dr Tay Charison
557	Dr Tan Choon Yean	620	Dr Tay Keson
558	Dr Tan Chui Li Evelyn	621	Dr Tay Shi Han Jolene
559	Dr Tan Ee Chong	622	Dr Tay Xin Ying
560	Dr Tan Eek Chaw	623	Dr Tay Yi Lun
561	Dr Tan Gui Fang Edlyn	624	Dr Tee John Ee
562	Dr Tan Heng Yi Edwin	625	Dr Teh Kok Ban Francis
563	Dr Tan Huali Valerie	626	Dr Teh Long Hua Readon
564	Dr Tan Huan Ting Germaine	627	Dr Teh Soh Wen
565	Dr Tan Hui Ming Estelle Lynelle	628	Dr Ten Ai Jing
566	Dr Tan Hui Yi Deborah	629	Dr Teng Ching Ching Anne
567	Dr Tan Hui-Ming George	630	Dr Tenzin Pema
568	Dr Tan Huixian Sophocles	631	Dr Teo Chee Yih Roger
569	Dr Tan Jen Hsi Carrie	632	Dr Teo Ee Lyn
570	Dr Tan Jia Qi Chelsea	633	Dr Teo Kai Yin Rachel
571	Dr Tan Jian Hong	634	Dr Teo Kuan Wee Gary
572	Dr Tan Jingxin Joel	635	Dr Teo Rui Ting Drusilla
573	Dr Tan Joo Sheng	636	Dr Teo Shao Wen Amanda
574	Dr Tan Jun Lin Edmund	637	Dr Teo Teck Kwee Andrew
575	Dr Tan Kai Wee	638	Dr Teo Wei Ian Treye
576	Dr Tan Ke Bin Daniel	639	Dr Teo Wei Shan
577	Dr Tan Kian Meng William	640	Dr Teo Yee Nam
578	Dr Tan Le En Joy	641	Dr Teoh Hui Lin
579	Dr Tan Lih Yi	642	Dr Teoh Liang Wei Ryan
580	Dr Tan Mingjuan	643	Dr Tey le Lane
581	Dr Tan Mui Suan	644	Dr Tham Ker Chia
582	Dr Tan Por How Jason	645	Dr Thei Nhyar Myet Cher Htwe
		646	Dr Theym Pyi

647	Dr Tho Ee Hunck	711	Dr Wu Yipeng
648	Dr Tian Sharen	712	Dr Xie Hui Zhuang
649	Dr TIEH SUAT YING	713	Dr Xu Kuan
650	Dr Tiew Meng Hwa	714	Dr Xu Xiao Ye
651	Dr Tiffany Yeo Yu Zhen	715	Dr Xu Yan Min
652	Dr Timotheus Ooi Yongping	716	Dr Yak Sin Lin
653	Dr Ting Hsin An Daniel	717	Dr Yang Kaymond
654	Dr Ting Jiatgee Jade	718	Dr Yang Yi Xian
655	Dr Ting Joe Li Yah	719	Dr Yap Chiou Yung
656	Dr Ting Jonathan	720	Dr Yap Juin Shiong
657	Dr Toh Lim Kai	721	Dr Yap Jun Jie Julian
658	Dr Toh Wen Xin Amanda	722	Dr Yap Mann Yin
659	Dr Toh Zheng Jie	723	Dr Yap Si Hui
660	Dr Tong Tong	724	Dr Yeak Xin Estelle
661	Dr Tong Weihan	725	Dr Yeap Xin Yi
662	Dr Toy Wei Quan	726	Dr Yee Fung Mei Theresa
663	Dr Trin Lyovarin	727	Dr Yeo Bing Heng Alex
664	Dr Tsang Yun Yi Laura	728	Dr Yeo Jia Xuan
665	Dr Uchiyama Kentaro	729	Dr Yeo Junjie
666	Dr Uppal Navjot Kaur	730	Dr Yeo Pei Ming
667	Dr Vaishnavi Radhakrishnan	731	Dr Yeo Shu Ming Jasmine
668	Dr Valerie Teoh Xiao Wei	732	Dr Yeo Wei Ling Valerie
669	Dr Verma Geetika	733	Dr Yeo Wei Xin
670	Dr Verma Shravan Chandra	734	Dr Yeong Yin Leng
671	Dr Viknesh Shanmugam	735	Dr Yet Shi Lei
672	Dr Vinitha Anie Kuruvilla	736	Dr Yew Siew Lynn
673	Dr Vinodhini D/O Elangovan	737	Dr Yew Wan Yi
674	Dr Vishaal Nanik Thadani	738	Dr Yong Jie Wei Adriel
675	Dr Wagh Vrushal	739	Dr Yong Kuan Yew
676	Dr Wang Jiali	740	Dr Yong Yoke Kuen Christine
677	Dr Wang Junyuan	741	Dr Yoshikuni Yasuyo
678	Dr Wang Shi Yao	742	Dr Yoshitomi Shinsaku
679	Dr Wang Tze Hui Charlene	743	Dr Yu Hong Min
680	Dr Wang Yu Peter	744	Dr Yu Yue
681	Dr Wang Yuchen	745	Dr Yuen Nicole Christine Renli
682	Dr Wang Zizhao Louis	746	Dr Yuen Wen Loong Paul
683	Dr Ware Ryan Yeo Zile	747	Dr Yuen Zhao Yi
684	Dr Wee Pang Ping	748	Dr Yuki Tanaka
685	Dr Wee Shi Jie	749	Dr Yung Yun En Alexandra
686	Dr Wei Enli Wycliffe	750	Dr Zeenathnisa Mougamadou Aribou
687	Dr Wei Wei	751	Dr Zeng Shengxiang Gerald Joseph
688	Dr Welahettige Sisira Kumara	752	Dr Zhao Jing
689	Dr Wong Ho Yin	753	Dr Zhao Ou
690	Dr Wong Hue Ling	754	Dr Zhao Runfeng
691	Dr Wong Jia Hao Max	755	Dr Zheng Qing Yu
692	Dr Wong Jiann Shuenn Benjamin	756	Dr Zheng Yexun
693	Dr Wong Jie Jun	757	Dr Zhou Qian
694	Dr Wong Jun-Wei Andy	758	Dr Zhu Guili
695	Dr Wong Kean Tatt	759	Dr Zhu Haipei
696	Dr Wong Kok Loon	760	Dr Zhu Meng
697	Dr Wong Li Lin Christine	761	Dr Zhuang Boren Clarence
698	Dr Wong Li Ping Michelle	762	Prof Helen Elizabeth Smith
699	Dr Wong Li Weng		
700	Dr Wong Wai Hoong Marcus		
701	Dr Wong Wai Lu		
702	Dr Wong Wei Gen Scott		
703	Dr Wong You Wei John		
704	Dr Wong Yung Yuen Christopher		
705	Dr Wong Yung Zhen Ivy		
706	Dr Wong Zi Cheng Nicholas		
707	Dr Woo Lai Dan Debbie		
708	Dr Wu Chenghan		
709	Dr Wu Hang		
710	Dr Wu Jiwei		

Life Overseas Members

- 1 Dr Chia Sze Foong
- 2 Dr Hew Kin Sun



AUDITOR'S REPORT

**COLLEGE OF FAMILY PHYSICIANS SINGAPORE
(REGISTERED IN SINGAPORE)
UEN NO. S71SS0039J**

**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2021**

**COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY**

Statement By Management Committee

In our opinion, the accompanying financial statements of the College of Family Physicians Singapore (the "College") and its subsidiary company (collectively the "Group") are properly drawn up in accordance with the provisions of the Societies Act, Cap. 311, Charities Act, Cap. 37 and Financial Reporting Standards in Singapore so as to present fairly, in all material respects, the state of affairs of the Group and the College as at 31 March 2021 and the results, changes in funds of the Group and the College and cash flows of the Group for the financial year ended on that date.

The Management Committee has, on the date of this statement, authorised these financial statements for issue.

On behalf of the Management Committee,



Adj Assoc Prof Tan Tze Lee
President



Dr Xu Bangyu
Honorary Treasurer

Singapore, 30 June 2021

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of the College of Family Physicians Singapore (the "College") and its subsidiary company (collectively the "Group"), which comprise the statements of financial position (balance sheets) of the Group and of the College as at 31 March 2021, the statements of comprehensive income and statements of changes in funds of the Group and of the College, and consolidated statement of cash flows of the Group for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in funds of the College are properly drawn up in accordance with the provisions of Societies Act, Cap. 311, the Charities Act, Cap. 37 and other relevant regulations (the "Charities Act and Regulations"), the Companies Act, Cap. 50 (collectively the "Acts") and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the College as at 31 March 2021 and of the consolidated financial performance, consolidated changes in funds and consolidated cash flows of the Group, and of the financial performance and changes in funds of the College for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Statement by Management Committee but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Management Committee for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Acts and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

Continued

Responsibilities of Management and Management Committee for the Financial Statements (Continued)

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Management Committee's responsibilities include overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Continued

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the regulations enacted under the Societies Act, the Charities Act and Regulations and the provisions of the Singapore Companies Act, Cap. 50 to be kept by the College and by its subsidiary company incorporated in Singapore of which we are the auditors have been properly kept.

During the financial year ended 31 March 2021, the College has not conducted any fund-raising appeal for which proper accounts and other records of fund-raising appeal are required to be maintained in accordance with regulation 6 of the Societies Regulations issued under the Societies Act.



LO HOCK LING & CO.
PUBLIC ACCOUNTANTS AND
CHARTERED ACCOUNTANTS SINGAPORE

Singapore, 30 June 2021

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

AND ITS SUBSIDIARY COMPANY

Statements of Comprehensive Income
for the year ended 31 March 2021

	Notes	Group		College	
		2021	2020	2021	2020
		\$	\$	\$	\$
INCOME					
Course and seminar fees	3	2,390,452	2,455,187	2,390,452	2,455,187
Sponsorships		286,760	126,260	286,760	126,260
Subscriptions		360,746	331,513	360,746	331,513
Advertisements		25,115	38,237	25,115	38,237
Entrance fees		13,550	12,700	13,550	12,700
Member of College of Family Physicians (CFPS) fees		37,798	56,281	37,798	56,281
Interest income		138,769	170,453	128,370	157,524
Rental income		182,000	192,000	-	-
Miscellaneous income	4	242,068	57,193	256,403	72,553
		<u>3,677,258</u>	<u>3,439,824</u>	<u>3,499,194</u>	<u>3,250,255</u>
LESS: EXPENDITURE					
Course and seminar expenses	5	458,086	302,504	458,086	302,504
Employee benefits expense	6	639,183	617,422	639,183	617,422
Depreciation on property, plant and equipment	9	18,208	17,441	18,208	17,441
Depreciation on investment property	10	123,662	123,662	-	-
Depreciation on right-of-use assets	11	139,500	6,115	139,500	6,115
Other expenses	7	451,185	694,394	410,334	651,459
		<u>1,829,824</u>	<u>1,761,538</u>	<u>1,665,311</u>	<u>1,594,941</u>
Surplus before tax		1,847,434	1,678,286	1,833,883	1,655,314
Income tax expense	8	(15,298)	(6,472)	-	-
Surplus for the year		<u>1,832,136</u>	<u>1,671,814</u>	<u>1,833,883</u>	<u>1,655,314</u>

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

Statements of Financial Position as at 31 March 2021

	Notes	Group		College	
		2021	2020	2021	2020
		\$	\$	\$	\$
ASSETS					
Non-Current Assets					
Property, plant and equipment	9	26,840	36,128	26,840	36,128
Investment property	10	5,129,014	5,252,676	-	-
Right-of-use assets	11	272,885	412,385	272,885	412,385
Investment in subsidiary company	12	-	-	3	3
Amount due by subsidiary company	13	-	-	4,613,683	5,113,683
		<u>5,428,739</u>	<u>5,701,189</u>	<u>4,913,411</u>	<u>5,562,199</u>
Current Assets					
Trade receivables	14	236,582	30,155	236,582	30,155
Other receivables	15	184,740	280,673	184,393	273,683
Fixed deposits with financial institutions	16	11,773,171	11,464,468	11,559,663	10,551,000
Cash and bank balances		<u>2,981,743</u>	<u>1,029,394</u>	<u>2,550,191</u>	<u>947,947</u>
		<u>15,176,236</u>	<u>12,804,690</u>	<u>14,530,829</u>	<u>11,802,785</u>
Total Assets		<u>20,604,975</u>	<u>18,505,879</u>	<u>19,444,240</u>	<u>17,364,984</u>
FUNDS, RESERVE AND LIABILITIES					
FUNDS AND RESERVE					
Accumulated fund		17,553,598	15,721,462	16,478,037	14,644,154
Miscellaneous funds	17	203,128	202,224	203,128	202,224
Revaluation reserve	18	<u>66,375</u>	<u>66,375</u>	<u>66,375</u>	<u>66,375</u>
Total Funds and Reserve		<u>17,823,101</u>	<u>15,990,061</u>	<u>16,747,540</u>	<u>14,912,753</u>
LIABILITIES					
Non-Current Liabilities					
Lease liabilities	19	<u>136,746</u>	<u>275,836</u>	<u>136,746</u>	<u>275,836</u>
		<u>136,746</u>	<u>275,836</u>	<u>136,746</u>	<u>275,836</u>
Current Liabilities					
Other payables	20	2,490,121	2,093,822	2,420,864	2,039,661
Current tax liabilities		15,917	9,426	-	-
Lease liabilities	19	<u>139,090</u>	<u>136,734</u>	<u>139,090</u>	<u>136,734</u>
		<u>2,645,128</u>	<u>2,239,982</u>	<u>2,559,954</u>	<u>2,176,395</u>
Total Liabilities		<u>2,781,874</u>	<u>2,515,818</u>	<u>2,696,700</u>	<u>2,452,231</u>
Total Funds, Reserve and Liabilities		<u>20,604,975</u>	<u>18,505,879</u>	<u>19,444,240</u>	<u>17,364,984</u>

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

AND ITS SUBSIDIARY COMPANY

Statements of Changes in Accumulated Fund for the year ended 31 March 2021

	<u>Note</u>	<u>2021</u>	<u>2020</u>
		\$	\$
<u>Group</u>			
<u>Accumulated fund</u>			
Balance at the beginning of the year		15,721,462	14,094,648
Fund transferred to miscellaneous funds	17	-	(45,000)
Surplus for the year		<u>1,832,136</u>	<u>1,671,814</u>
Balance at the end of the year		<u>17,553,598</u>	<u>15,721,462</u>
<u>College</u>			
<u>Accumulated fund</u>			
Balance at the beginning of the year		14,644,154	13,033,840
Fund transferred to miscellaneous funds	17	-	(45,000)
Surplus for the year		<u>1,833,883</u>	<u>1,655,314</u>
Balance at the end of the year		<u>16,478,037</u>	<u>14,644,154</u>

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

AND ITS SUBSIDIARY COMPANY

Consolidated Statement of Cash Flows
for the year ended 31 March 2021

	Notes	2021	2020
		\$	\$
<u>CASH FLOWS FROM OPERATING ACTIVITIES:</u>			
Surplus before tax		1,847,434	1,678,286
Adjustments for:			
Depreciation on property, plant and equipment	9	18,208	17,441
Depreciation on investment property	10	123,662	123,662
Amortisation on right-of-use assets	11	139,500	6,115
Interest expense		9,882	450
Interest income		(138,769)	(170,453)
		<u>152,483</u>	<u>(22,785)</u>
Operating surplus before working capital changes		1,999,917	1,655,501
(Increase)/decrease in receivables		(176,626)	78,859
Increase/(decrease) in payables		396,299	(1,524)
Changes in working capital		<u>219,673</u>	<u>77,335</u>
		2,219,590	1,732,836
Income tax paid		(8,807)	(9,440)
Net cash movements for			
- Primary Care Conference Fund		804	25,292
- Primary Care Research Fund		100	-
Net cash from operating activities		<u>2,211,687</u>	<u>1,748,688</u>
<u>CASH FLOWS FROM INVESTING ACTIVITIES:</u>			
Interest received		204,901	164,773
Increase in fixed deposits with original maturities over 3 months		(308,703)	(1,789,068)
Purchase of property, plant and equipment	9	(8,920)	(29,422)
Net cash used in investing activities		<u>(112,722)</u>	<u>(1,653,717)</u>
<u>CASH FLOWS FROM FINANCING ACTIVITIES:</u>			
Interest paid		(9,882)	(450)
Payment of lease liabilities		(136,734)	(5,930)
Net cash used in financing activities		<u>(146,616)</u>	<u>(6,380)</u>
Net increase in cash and cash equivalents		1,952,349	88,591
Cash and cash equivalents at beginning of the year		1,029,394	940,803
Cash and cash equivalents at end of the year	21	<u>2,981,743</u>	<u>1,029,394</u>

COLLEGE OF FAMILY PHYSICIANS SINGAPORE

AND ITS SUBSIDIARY COMPANY

NOTES TO THE FINANCIAL STATEMENTS - 31 March 2021

The following notes form an integral part of the financial statements.

1. GENERAL INFORMATION

The College of Family Physicians Singapore is a College registered in Singapore under the Societies Act, Cap. 311. It is also a charity registered under the Charities Act, Cap.37. Its registered office is located at 16 College Road #01-02 College of Medicine Building Singapore 169854.

The principal activity of the College is to provide education services for postgraduate study courses.

The principal activity of the subsidiary company is set out in note 12 to the financial statements.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of Preparation

The financial statements are presented in Singapore dollars (“\$”), which is also the functional currency of the Group.

These financial statements are prepared in accordance with the historical cost convention except as disclosed in the accounting policies below, and comply with Singapore Financial Reporting Standards (FRSs), including related Interpretations promulgated by the Accounting Standards Council.

During the financial year, the Group adopted all the applicable new/revised FRSs which are effective on or after 1 April 2020. The adoption of these Standards did not have any material effect on the financial performance or position of the Group.

2.2 Significant Accounting Estimates and Judgements

Estimates, assumptions concerning the future and judgments are made in the preparation of the financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an ongoing basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

(A) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(i) Depreciation on Property, Plant and Equipment and Investment Property

The cost of property, plant and equipment and investment property are depreciated on a straight line basis over their estimated useful lives. Management's estimates of the useful lives of these property, plant and equipment and investment property are disclosed in notes 2.8 and 2.9 respectively. Changes in the expected usage and technological developments could impact the economic useful lives and the residual values of these assets. Therefore, future depreciation charges could be revised. The carrying amount of property, plant and equipment and investment property and the depreciation charge for the year are disclosed in notes 9 and 10 to the financial statements respectively.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.2 Significant Accounting Estimates and Judgements (continued)

(A) Key Sources Of Estimation Uncertainty (continued)

(ii) Income Taxes

Significant judgment is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax provision in the period in which such determination is made.

(iii) Expected Credit Losses On Receivables

Expected Credit Losses (ECLs) are probability-weighted estimates of credit losses over the life of a financial instrument. In estimating ECLs to determine the probability of default of its debtors, the Group has used historical information, such as past credit loss experience. Where applicable, historical data are adjusted to reflect the effects of current conditions as well as management's assessment of future economic conditions based on observable market information, which involved significant estimates and judgement. Based on management's assessment, there are no ECLs on the Group's receivables at the balance sheet date.

(iv) Impairment of Non-Financial Assets

The carrying amounts of the Group's non-financial assets subject to impairment are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated based on the higher of the value in use and the asset's fair value less cost of disposal. Estimating the value in use requires critical judgment on the part of the management to make an estimate of the expected future cash flows from the continuing use of the assets and also to choose a suitable discount rate in order to calculate the present value of those cash flows, both of which require significant judgement.

(B) Critical Judgments Made In Applying Accounting Policies

In the process of applying the Group's accounting policies, there are no significant items in the financial statements which require the exercise of critical judgment on the part of the management.

2.3 FRSs issued but not yet effective

The Group has not applied any new FRS that has been issued as at the balance sheet date but is not yet effective.

The directors do not anticipate the adoption of the new FRS in future financial periods to have any material impact on the financial statements in the period of initial application.

2.4 Revenue Recognition

Revenue is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

**COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY**

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.4 Revenue Recognition (continued)

Revenue is recognised when the Group satisfies a performance obligation by transferring a promised good or service to the customer, to which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or overtime. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

(i) Course and seminar fees

Income from course and seminar fees (from continuing professional education and training) are recognised when the services are rendered.

(ii) Sponsorships

Income from sponsorships is recognised when received or when it becomes receivable and related performance obligations are fulfilled.

(iii) Subscriptions and entrance fees

Membership subscriptions are recognised as income over the membership term and entrance fees are recognised as income when they are due.

(iv) Advertising income

Advertising income is recognised when advertisements are placed and the related performance obligations are fulfilled.

(v) Rental income

Rental income from operating lease is recognised on a straight line basis over the lease period.

(vi) Interest income

Interest income is recognised in profit or loss on a time-proportion basis, using the effective interest method.

2.5 Government Grants

Government grants are recognised when there is reasonable assurance that the grant will be received and the conditions attached to the grant will be complied with. Grants related to income are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

2.6 Employee Benefits

(i) Defined Contribution Plans

The Group makes contributions to the state provident fund (Central Provident Fund). Such contributions are recognised as compensation expenses in the same period as the employment that gave rise to the contributions.

(ii) Short-term Compensated Absences

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for employee entitlements to annual leave as a result of services rendered by employees up to the balance sheet date.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.7 Income Taxes

Income tax on the profit or loss for the year comprises current and deferred tax. Income tax is recognised in profit or loss except to the extent that it relates to items recognised outside profit or loss (either in other comprehensive income or directly to accumulated fund), in which case, it is recognised in other comprehensive income or directly to accumulated fund accordingly.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantially enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred income tax is provided, using the balance sheet liability method, on all temporary differences at the balance sheet date arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Currently enacted tax rates are used in the determination of deferred income tax.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised.

Deferred income tax is provided on all taxable temporary differences arising on investment in subsidiary company except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is charged or credited to other comprehensive income or directly in accumulated fund if the tax relates to items that are credited or charged, in the same or a different period, to other comprehensive income or directly to accumulated fund.

2.8 Property, Plant and Equipment

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Property, plant and equipment are stated at cost less accumulated depreciation and impairment loss, if any.

Any estimated costs of dismantling and removing the property, plant and equipment and reinstating the site to its original condition (reinstatement costs) are capitalised as part of the cost of the property, plant and equipment.

Depreciation is calculated on the straight line basis so as to write off the cost, less the residual value, of the assets over their estimated useful lives. The estimated useful lives are as follows:

Furniture, fittings and renovation	3 to 5 years
Computers and office equipment	3 to 5 years
Paintings and potteries	10 years

Fully depreciated assets are retained in the financial statements until they are no longer in use.

The residual values, useful lives and depreciation methods of property, plant and equipment are reviewed and adjusted as appropriate, at each financial year-end.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.8 Property, Plant and Equipment (continued)

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item, and shall be included in profit or loss when the item is derecognised.

2.9 Investment Property

Investment property, which is held on a long term basis for investment potential and rental income, is stated at cost less accumulated depreciation and any impairment loss, recognised in accordance with note 2.16 to the financial statements. Depreciation is calculated on the straight line basis so as to write off the cost, less residual value, of the assets over their estimated useful lives. The estimated useful life is as follows:

Leasehold property	50 years
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The residual value, useful life and depreciation method of investment property are reviewed and adjusted as appropriate, at each financial year-end.

The cost of major renovations and improvements is capitalised as additions and the carrying amounts of replaced components are written off to profit or loss. The costs of maintenance, repairs and minor improvement are charged to profit or loss when incurred.

Upon the disposal of investment property, the difference between the net disposal proceeds and the carrying amount of the asset is recognised in profit or loss.

2.10 Financial Assets

Financial assets are recognised on the balance sheet when the Group becomes a contractual party to the contractual provisions of the financial instrument. Purchases and sales of investments are recognised on trade-date, that is, the date of which the Group commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership.

A. Classification

Financial assets are classified into the following measurement categories:

- Amortised cost;
- Fair value through other comprehensive income (FVOCI); and
- Fair value through profit or loss (FVPL).

The basis of classification depends on the Group's business model and the contractual cash flow characteristics of the financial assets.

B. At initial recognition

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial assets. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss. Receivables that do not have a significant financing component are measured at their transaction price at initial recognition.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.10 Financial Assets (continued)

C. At subsequent measurement

There are three prescribed subsequent measurement categories - at amortised cost, FVOCI and FVPL, depending on the Group's business model in managing the financial assets and the cash flow characteristics of the assets.

The Group's financial assets, comprising mainly of receivables, and cash and cash equivalents, are measured at amortised cost subsequent to initial recognition, as these are contractual cash flows which represent solely payments of principal and interest. A gain or loss on a financial asset that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired. Interest income from these financial assets are recognised using the effective interest rate method.

D. Impairment of Financial Assets

The Group assesses on forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost, and recognises a loss allowance accordingly.

At each reporting date, the debt instruments are assessed to determine whether there is significant increase in credit risk on the debt instruments since initial recognition. If there is a significant increase in credit risk since initial recognition, lifetime expected credit losses will be calculated and recognised in the loss allowance. If credit risk on the debt instrument has not increased significantly since initial recognition, the loss allowance is measured based on 12-month expected credit losses. Adjustments to the loss allowance are recognised in profit or loss as an impairment gain or loss

For receivables, the Group applies the simplified approach permitted by FRS 109, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

2.11 Investment in Subsidiary Company

(i) Subsidiary and Basis of Consolidation

Investment in subsidiary company is held on a long term basis and stated in the Group's balance sheet at cost less impairment loss, if any.

Subsidiary is the entity over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiary is consolidated from the date on which control is transferred to the Group, and continues to be consolidated until the date that such control ceases.

The consolidated financial statements comprise the financial statements of the College and its subsidiary company made up to the balance sheet date. The financial statements of the subsidiary company is prepared for the same reporting date as the College. Consistent accounting policies are applied for like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.11 Investment in Subsidiary Company (continued)

(ii) Acquisitions

The acquisition method of accounting is used to account for business combinations by the Group. The consideration transferred for the acquisition of a subsidiary or business comprises the fair value of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred also includes the fair value of any contingent consideration arrangement and the fair value of any pre-existing equity interest in the subsidiary.

Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree at the date of acquisition either at fair value or at the non-controlling interest's proportionate share of the acquiree's net identifiable assets.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the net identifiable assets acquired is recorded as goodwill.

Any excess of the Group's interests in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of business combination is recognised in profit or loss on the date of acquisition.

(iii) Disposals

When a change in the Group ownership interest in a subsidiary results in a loss of control over the subsidiary, the assets and liabilities of the subsidiary including any goodwill are derecognised. Amounts previously recognised in other comprehensive income in respect of that entity are also reclassified to profit or loss or transferred directly to retained earnings if required by a specific Standard.

Any retained equity interest in the entity is remeasured at fair value. The difference between the carrying amount of the retained interest at the date when control is lost and its fair value is recognised in profit or loss.

2.12 Trade and Other Receivables

Trade and other receivables that do not have a significant financing component are measured at their transaction price at initial recognition, and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Receivables with a short duration are not discounted.

2.13 Cash and Cash Equivalents

Cash and cash equivalents comprise cash in hand, cash at bank and fixed deposits which are subject to insignificant risks of changes in value. For the purpose of the statement of cash flows, fixed deposits with original maturities more than 3 months are excluded from cash and cash equivalents.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.14 Funds

Accumulated fund is unrestricted fund available for use at the discretion of the Management Committee for the furtherance of the Group's objectives.

Miscellaneous funds are restricted funds which are designated for awards, fellowships, research support and projects of the Group. Currently, the Group has 6 miscellaneous funds, namely, Dr Koh Eng Kheng Award Fund, Primary Care Research Fund, Victor Louis Fernandez Fellowship Fund, Albert & Mary Lim Award Fund, Primary Care Conference Programme Fund and Primary Care Research Network Fund as disclosed in note 17 to the financial statements.

2.15 Financial liabilities

Financial liabilities include other payables and lease liabilities. Financial liabilities are recognised on the balance sheet when the Group becomes a party to the contractual provisions of the financial instrument.

Financial liabilities other than derivatives are recognised initially at fair value of consideration received less directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method. Financial liabilities with short duration are not discounted.

A financial liability is derecognised when the obligation under the liability is extinguished. For financial liabilities other than derivatives, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process. Any gains or losses arising from changes in fair value of derivatives are recognised in profit or loss. Net gains or losses on derivatives include exchange differences.

2.16 Impairment of Non-Financial Assets

The carrying amounts of the Group's non-financial assets subject to impairment are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the asset's fair value less cost of disposal and its value in use. The value in use is the present value of estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life.

An impairment loss on a non-revalued asset is recognised in profit or loss. An impairment loss on a revalued asset is recognised in other comprehensive income to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same asset. An impairment loss (except for impairment loss on goodwill) is reversed if there has been a change in the estimates used to determine the recoverable amount or when there is an indication that the impairment loss recognised for the asset no longer exists or decreases. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.17 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

2.17.1 As lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

(a) Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in note 2.16.

(b) Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
AND ITS SUBSIDIARY COMPANY

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.17 Leases (continued)

2.17.1 As lessee (continued)

(b) Lease liabilities (continued)

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The Group's lease liabilities are presented in note 19.

(c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

2.17.2 As lessor

Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising from operating leases on the Group's investment property is accounted for on a straight-line basis over the lease terms. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

2.18 Foreign Currency Transactions and Translation

Foreign currency transactions are recorded, on initial recognition, in the functional currency (Singapore dollars) by applying to the foreign currency amounts the rates of exchange prevailing on the transaction dates. Recorded monetary items that are denominated in foreign currencies as at balance sheet date are translated at the rates ruling on that date. Gain or losses on foreign currency translation are included in profit or loss. Non-monetary assets and liabilities that are measured in historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary assets and liabilities measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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2. SIGNIFICANT ACCOUNTING POLICIES (continued)

2.19 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

2.20 Related Parties

A related party is defined as follows:

- (A) A person or a close member of that person's family is related to the reporting entity if that person:
- (i) Has control or joint control over the reporting entity;
 - (ii) Has significant influence over the reporting entity; or
 - (iii) Is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- (B) An entity is related to the reporting entity if any of the following conditions applies:
- (i) The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to each other).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party;
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the College or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
 - (vi) The entity is controlled or jointly controlled by a person identified in (A).
 - (vii) A person identified in (A)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

**COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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3. COURSE AND SEMINAR FEES

	<u>Group and College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Course and seminar fees income from:		
- Family Medicine Fellowship Programme	388,563	241,700
- Graduate Diploma in Family Medicine	1,646,615	1,746,133
- Master of Medicine in Family Medicine	340,428	409,574
- Others	14,846	57,780
	<u>2,390,452</u>	<u>2,455,187</u>

4. MISCELLANEOUS INCOME

	<u>Group</u>		<u>College</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
Administrative fees	-	-	15,360	15,360
Government grants	187,273	9,644	186,248	9,644
Sundry income	54,795	47,549	54,795	47,549
	<u>242,068</u>	<u>57,193</u>	<u>256,403</u>	<u>72,553</u>

5. COURSE AND SEMINAR EXPENSES

	<u>Group and College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Course and seminar expenses for:		
- Family Medicine Fellowship Programme	85,344	26,879
- Graduate Diploma in Family Medicine	144,254	89,543
- Master of Medicine in Family Medicine	120,731	74,898
- Others	107,757	111,184
	<u>458,086</u>	<u>302,504</u>

The above expenses are direct costs for the provision of course and seminar services.

6. EMPLOYEE BENEFITS EXPENSE

	<u>Group and College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Salaries and related costs	538,752	517,230
Employer's contributions to Central Provident Fund	87,736	84,842
Other benefits	12,695	15,350
	<u>639,183</u>	<u>617,422</u>

During the financial year, only one (2020: one) of the three highest paid staff received more than \$100,000 but less than \$200,000 in annual remuneration.

**COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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7. OTHER EXPENSES

Included in other expenses are the following items:

	<u>Group and College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Consultancy fee	84,000	84,000
Loss on exchange	439	412
Rental of office premises and office equipment		
- short-term leases	-	108,000
- low-value leases	2,806	2,790
Interest expense on lease liabilities	9,882	450

8. INCOME TAX EXPENSE

	<u>Group</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Provision for current taxation	12,197	9,426
Under/(Over)-provision of taxation in prior year	3,101	(2,954)
	<u>15,298</u>	<u>6,472</u>
Reconciliation of income tax expense:		
Surplus before tax	<u>1,901,844</u>	<u>1,678,286</u>
Taxation at statutory rate of 17%	323,313	285,309
Tax effects of:		
* Net income that is exempted from taxation	(321,008)	(281,403)
Non-deductible expenses	23,113	22,079
Non-taxable income	(174)	-
Statutory stepped income exemption	(13,047)	(13,417)
Corporate income tax rebate	-	(3,142)
Under/(Over)-provision of taxation in prior year	3,101	(2,954)
	<u>15,298</u>	<u>6,472</u>

* The College is a charitable institution and is exempt from income tax under Section 13 (1) (zm) of the Income Tax Act, Cap. 134.

**COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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9. PROPERTY, PLANT AND EQUIPMENT

	Furniture, fittings and renovation	Computers and office equipment	Paintings and potteries	Total
	\$	\$	\$	\$
<u>Group and College</u>				
<u>Cost/Valuation</u>				
At 1 April 2019	159,016	151,517	90,200	400,733
Additions	-	29,422	-	29,422
Written off	(102,146)	(51,471)	-	(153,617)
At 31 March 2020 and 1 April 2020	56,870	129,468	90,200	276,538
Additions	-	8,920	-	8,920
At 31 March 2021	56,870	138,388	90,200	285,458
<u>Accumulated depreciation</u>				
At 1 April 2019	150,925	135,461	90,200	376,586
Charge for the year	4,046	13,395	-	17,441
Written off	(102,146)	(51,471)	-	(153,617)
At 31 March 2020 and 1 April 2020	52,825	97,385	90,200	240,410
Charge for the year	4,045	14,163	-	18,208
At 31 March 2021	56,870	111,548	90,200	258,618
<u>Carrying amount</u>				
<u>At 31 March 2021</u>				
Cost	-	26,840	-	26,840
Valuation	-	-	-	-
	-	26,840	-	26,840
<u>At 31 March 2020</u>				
Cost	4,045	32,083	-	36,128
Valuation	-	-	-	-
	4,045	32,083	-	36,128

Paintings and potteries were initially stated at valuation and included in the financial statements at valuation less accumulated depreciation. Their carrying amount as at balance sheet date is nil (2020: nil).

10. INVESTMENT PROPERTY

	Group	
	2021	2020
	\$	\$
<u>Cost</u>		
At beginning and end of the year	6,183,100	6,183,100
<u>Accumulated depreciation</u>		
At 1 April	930,424	806,762
Depreciation charge for the year	123,662	123,662
At 31 March	1,054,086	930,424
<u>Carrying amount</u>		
At 31 March	5,129,014	5,252,676

**COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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10. INVESTMENT PROPERTY (continued)

- (i) The management is of the opinion that fair value of the above investment property approximates its carrying amount of \$ 5,129,014 (2020: \$5,252,676) as at 31 March 2021 on the basis of comparable sales by reference to market evidence of transaction prices for similar properties.
- (ii) Rental income arising from the above investment property amounted to \$182,000 (2020: \$192,000).
- (iii) Direct operating expenses arising from the above income generating investment property amounted to \$21,600 (2020: \$21,600).

11. RIGHT-OF-USE ASSETS

	<u>Office premises</u>	<u>Office equipment</u>	<u>Total</u>
<u>Cost</u>	\$	\$	\$
At 1 April 2019	-	20,015	20,015
Additions	398,485	-	398,485
At 31 March 2020, 1 April 2020 and 31 March 2021	398,485	20,015	418,500
<u>Accumulated depreciation</u>			
At 1 April 2019	-	-	-
Depreciation for the year	-	6,115	6,115
At 31 March 2020	-	6,115	6,115
Depreciation for the year	132,829	6,671	139,500
At 31 March 2021	132,829	12,786	145,615
<u>Net Book Value</u>			
At 31 March 2021	265,656	7,229	272,885
At 31 March 2020	398,485	13,900	412,385

The Company leases office premises and office equipment for a lease period of 36 months. Lease agreements do not impose any covenants but leased assets may not be used as security for borrowing purposes.

The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

12. INVESTMENT IN SUBSIDIARY COMPANY

	<u>College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Unquoted equity investment - at cost	3	3

Detail of the subsidiary company is as follows:

<u>Name of subsidiary company</u>	<u>Principal activity</u>	<u>Country of incorporation/ Place of business</u>	<u>Percentage of ownership interest</u>	
			<u>2021</u>	<u>2020</u>
			%	%
* CFPS Holdings Pte. Ltd.	Investment holding	Singapore	100	100

The investment in a subsidiary company is held by trustees of the College.

* Audited by Lo Hock Ling & Co.

**COLLEGE OF FAMILY PHYSICIANS SINGAPORE
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13. AMOUNT DUE BY SUBSIDIARY COMPANY

	<u>College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Amount due by subsidiary company - non-trade	<u>4,613,683</u>	<u>5,113,683</u>

Amount due by subsidiary company is non-trade in nature, unsecured and non-interest bearing.

The non-current amount due by subsidiary company is not expected to be repaid within the next twelve months.

14. TRADE RECEIVABLES

	<u>Group and College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Trade receivables	236,582	10,155
Accrued revenue	-	20,000
	<u>236,582</u>	<u>30,155</u>

Trade receivables are non-interest bearing and are generally on 30 to 90 days' (2020: 30 to 90 days') terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

15. OTHER RECEIVABLES

	<u>Group</u>		<u>College</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
Grant receivable	9,105	-	9,105	-
Deposits	46,070	62,620	46,070	62,620
Interest receivables	16,118	82,250	16,046	75,535
Prepayments	<u>113,447</u>	<u>135,803</u>	<u>113,172</u>	<u>135,528</u>
	<u>184,740</u>	<u>280,673</u>	<u>184,393</u>	<u>273,683</u>

Other receivables are unsecured, interest-free and expected to be repayable within one year.

16. FIXED DEPOSITS WITH FINANCIAL INSTITUTIONS

	<u>Group</u>		<u>College</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
Fixed deposits	<u>11,773,171</u>	<u>11,464,468</u>	<u>11,559,663</u>	<u>10,551,000</u>

The fixed deposits mature within one year (2020: one year) and earn interest at rates ranging from 0.25% to 1.95% (2020: 0.25% to 1.95%).

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17. MISCELLANEOUS FUNDS

	<u>Group and College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Dr Koh Eng Kheng Award Fund	4,200	4,200
Primary Care Research Fund	2,900	2,800
Victor Louis Fernandez Fellowship Fund	30,891	30,891
Albert & Mary Lim Award Fund	565	565
* Primary Care Conference Programme Fund	159,572	158,768
Primary Care Research Network Fund	5,000	5,000
	<u>203,128</u>	<u>202,224</u>
 <u>Movement of funds as follows:</u>		
<u>Primary Care Research Fund</u>		
Balance at the beginning of the year	2,800	2,800
Donation received	100	-
Balance at the end of the year	<u>2,900</u>	<u>2,800</u>
 <u>Primary Care Conference Programme Fund</u>		
Balance at the beginning of the year	158,768	-
Fund transferred from accumulated fund	-	40,000
Fund contributed by other entities	-	120,000
▲ Expenses	-	(1,232)
Refund	804	-
Balance at the end of the year	<u>159,572</u>	<u>158,768</u>
▲ The expenses do not include deposits/prepayments amounting to \$93,476 which were paid for Primary Care Conference Programme.		
 <u>Primary Care Research Network Fund</u>		
Balance at the beginning of the year	5,000	-
Fund transferred from accumulated fund	-	5,000
Balance at the end of the year	<u>5,000</u>	<u>5,000</u>

* Memorandum of Understanding (the "MOU") was made and entered into between the College and other entities (collectively the "Parties") to set up a fund for organising a series of conferences/events, under a new Primary Care Conference Programme. Subject to the terms and conditions of the MOU, upon early termination of the MOU, the fund balance may be returned to the Parties.

Miscellaneous funds, consisting of donations and fund contribution, are intended to be utilised for awards, fellowships, research support and projects of the College.

18. REVALUATION RESERVE

	<u>Group and College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Balance at beginning and end of the year	<u>66,375</u>	<u>66,375</u>

Revaluation reserve arose from the valuation of the Group's and College's paintings and potteries (note 9) in 2000 and 2008. Where a revalued asset is sold, the portion of the revaluation reserve that relates to that asset is effectively realised and will be transferred directly to accumulated fund.

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19. LEASE LIABILITIES

	<u>Group</u>		<u>College</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
At 1 April	412,570	20,015	412,570	20,015
Add: Additions	-	398,485	-	398,485
Less: Repayment during the year	<u>(136,734)</u>	<u>(5,930)</u>	<u>(136,734)</u>	<u>(5,930)</u>
As at 31 March	<u>275,836</u>	<u>412,570</u>	<u>275,836</u>	<u>412,570</u>

Lease liabilities are amortised using the incremental borrowing rate of 2.93% per annum over the lease period of 3 years.

Lease liabilities are represented by:

	<u>Group</u>		<u>College</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
Current	139,090	136,734	139,090	136,734
Non-current	<u>136,746</u>	<u>275,836</u>	<u>136,746</u>	<u>275,836</u>
	<u>275,836</u>	<u>412,570</u>	<u>275,836</u>	<u>412,570</u>

A reconciliation of liabilities arising from financing activities is as follows:

	<u>Non-cash flow changes</u>		<u>Cash flows</u>		<u>31 March 2021</u>
	<u>1 April 2020</u>	<u>Current year's lease</u>	<u>Accretion of interest</u>	<u>Principal payments</u>	
	\$	\$	\$	\$	\$
Lease liabilities					
- Current	136,734	139,090	9,882	(136,734)	(9,882)
- Non-current	<u>275,836</u>	<u>(139,090)</u>	-	-	-
	<u>412,570</u>	<u>-</u>	<u>9,882</u>	<u>(136,734)</u>	<u>(9,882)</u>
					<u>275,836</u>

Total cash outflow for all the leases was \$149,422 (2020: \$117,170).

20. OTHER PAYABLES

	<u>Group</u>		<u>College</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
Advance billings	16,341	6,808	16,341	6,808
Accrued operating charges	217,269	164,030	208,058	154,819
Goods and services tax payable	61,522	5,287	57,976	2,337
Subscription fees received in advance	217,236	184,993	217,236	184,993
Contract liabilities	1,858,262	1,654,453	1,843,762	1,654,453
Sundry payables	78,150	51,169	36,150	9,169
Provision for unutilised leave	32,236	27,082	32,236	27,082
Deferred grant income	9,105	-	9,105	-
	<u>2,490,121</u>	<u>2,093,822</u>	<u>2,420,864</u>	<u>2,039,661</u>

Revenue recognised during the year from:

Amounts included in contract liabilities at the beginning of the year	<u>1,416,525</u>	<u>1,544,673</u>	<u>1,416,525</u>	<u>1,544,673</u>
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20. OTHER PAYABLES (continued)

The aggregate amount (advance billings and contract liabilities) of transaction price allocated to the unsatisfied (or partially unsatisfied) performance obligations as at 31 March 2021 by the Group and College is \$1,874,603 (2020: \$1,661,261). It mainly refers to course and seminar fees received in advance and will be recognised as revenue when services are rendered and related performance obligations are fulfilled over the financial years from 2021 to 2022.

Subscription fees received in advance will be recognised as revenue over membership term for financial years from 2021 to 2028.

Other payables are unsecured, non-interest bearing and are normally settled within 30 days (2020: 30 days) or on demand.

21. CASH AND CASH EQUIVALENTS

	<u>Group</u>		<u>College</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
Fixed deposits with financial institutions	11,773,171	11,464,468	11,559,663	10,551,000
Cash and bank balances	2,981,743	1,029,394	2,550,191	947,947
	<u>14,754,914</u>	<u>12,493,862</u>	<u>14,109,854</u>	<u>11,498,947</u>
Less: Fixed deposits with original maturities over 3 months	11,773,171	11,464,468	11,559,663	10,551,000
Cash and cash equivalents (Statement of cash flows)	<u>2,981,743</u>	<u>1,029,394</u>	<u>2,550,191</u>	<u>947,947</u>

22. RELATED PARTIES DISCLOSURES

A significant transaction with related parties, not otherwise disclosed in the financial statements, is as follows:

	<u>College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
<u>With subsidiary company</u>		
Administrative fee	15,360	15,360

Related party transactions are based on terms agreed between the parties concerned.

23. KEY MANAGEMENT PERSONNEL COMPENSATION

Key management personnel compensation paid during the financial year are as follows:

	<u>Group and College</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Short term employment benefits, included in employee benefits expense	140,728	131,530
Consultancy fees	84,000	84,000
	<u>224,728</u>	<u>215,530</u>

Related party transactions are based on terms agreed between the parties concerned.

All management committee members of the College are volunteers and do not receive monetary remuneration for their contribution.

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24. LEASE COMMITMENTS

Where the Group is the lessor

The Group leases out its investment property to a non-related party under a non-cancellable operating lease.

As at balance sheet date, lease commitments under a non-cancellable operating lease where the Group is the lessor:

	<u>Group</u>	
	<u>2021</u>	<u>2020</u>
	\$	\$
Lease income receivable within 1 year	14,000	64,000

The above operating leases do not provide for contingent rents.

25. FINANCIAL RISK MANAGEMENT

The Group and the College are exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks are credit risk, liquidity risk and interest rate risk. The management reviews and agrees on policies for managing each of these risks and they are summarised below:

25.1 Credit risk

Credit risk is the potential risk of financial loss resulting from the failure of customers or other counterparties to settle their financial and contractual obligations to the Group as and when they fall due.

(i) *Risk Management*

The Group's exposure to credit risk arises primarily from trade and other receivables. For other financial assets, including cash and cash equivalents, the Company mitigates credit risks by transacting with high credit rating counterparties and financial institutions which are regulated.

Management regularly monitors credit risk exposure to customers. Cash and cash equivalents are placed with financial institutions which are regulated.

At the balance sheet date, there is no significant concentration of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet.

(ii) *Recognition of Expected Credit Losses (ECL)*

The Group's financial assets that are subject to credit losses where the expected credit loss model has been applied are trade receivables. The Group assesses on forward looking basis the expected credit losses on its trade receivables, and recognises a loss allowance in accordance with FRS 109.

Based on management's assessment, there is no significant ECL on the Group's receivables as at balance sheet date.

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25. FINANCIAL RISK MANAGEMENT (continued)

25.2 Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations due to shortage of funds.

The Group monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate to finance the Group's operations and to mitigate the effects of fluctuations in cash flows.

All financial liabilities of the Group and the College are repayable on demand or will mature within one year except lease liabilities.

The table below summarises the maturity profile of the lease liabilities as at the balance sheet date based on contractual undiscounted payments:

	<u>Within 1 year</u>	<u>More than 1 year but not than 5 years</u>	<u>Total</u>
	\$	\$	\$
<u>2021</u>			
Lease liabilities	<u>144,960</u>	<u>138,580</u>	<u>283,540</u>
<u>2020</u>			
Lease liabilities	<u>144,960</u>	<u>283,540</u>	<u>428,500</u>

25.3 Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group does not have any interest-bearing financial liabilities. Its only exposure to changes in interest rates relates to interest-earning fixed deposits. The Group monitors the movements in interest rates to ensure deposits are placed with financial institutions offering optimal rates of return.

The interest rates and terms of maturity of financial assets of the Group are disclosed in note 16 to the financial statements.

26. FUND MANAGEMENT

The primary objective of the Group's fund management policy is to ensure that it maintains strong and healthy capital ratios in order to support its operations and future growth.

The Group targets to maintain an optimum level of accumulated fund. The Group regularly reviews and manages its reserves to ensure optimal capital structure, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected income, projected operating cash flows and projected capital expenditures.

The Group is not subject to externally imposed capital requirements.

There were no changes to the Group's approach to fund management since the previous financial year.

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27. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

(a) The Group categories fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used, as follows:

- Level 1 - quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 - valuation techniques using inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3 - valuation techniques using inputs for the asset or liability that are not based on observable market data (unobservable inputs)

(b) Fair Value of Non-Financial Assets

The Group does not apply fair value accounting in the measurement of its non-financial assets. The fair value of investment properties disclosed in note 10 represents recurring fair value measurement under hierarchy level 3.

(c) Fair Value of Financial Instruments

Financial Instruments Not Carried at Fair Value

The carrying amounts of cash and cash equivalents, receivables and payables classified as current assets and current liabilities, which are measured on the amortised cost basis, approximate their fair values due to their short term nature.

It is not practicable to determine with sufficient reliability the fair value of the interest-free amount owing by the subsidiary company to the College which is classified as non-current receivable. This amount is not expected to be received within the short term but does not have an agreed specified period of repayment. Accordingly, this amount is carried at original cost.

(d) Transfer between Levels of Fair Value Hierarchy

There were no assets or liabilities transferred between Level 1 and Level 2 or transfers into or out of Level 3. The Company's policy is to recognise transfer (if any) between levels of fair value hierarchy at the end of the reporting period during which they occur.

(e) Financial Instruments by Category

The aggregate carrying amounts of financial instruments classified by category, as specified in FRS 109 are as follows:

	<u>Group</u>		<u>College</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
	\$	\$	\$	\$
Financial assets at amortised cost	15,062,789	12,668,887	19,031,340	16,780,940
Financial liabilities at amortised cost	516,845	627,769	465,634	576,558

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28. AUTHORISATION OF FINANCIAL STATEMENTS

The consolidated financial statements of the Group and the financial statements of the College for the year ended 31 March 2021 were authorised for issue by the Management Committee on 30 June 2021.



HERALDRY OF THE COLLEGE

The upper portion of the badge of the College consists of a golden lion in a passant stance superimposed on the chief which is red in colour.

The lion represents our nation of Singapore. Red is the colour of blood which is the precious liquid on which life depends and which is our mission to save.

The lower portion of the badge consists of a green cross superimposed on a white shield. The green cross symbolizes the humanitarian mission of our College. White is the colour of purity which is our aim.

On the green cross is superimposed an open book and a caduceus. The open book represents knowledge and continued learning and the caduceus is the recognized symbol for the art of healing.

